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REPORT

OF

THE ADJUTANT GENERAL

OF THE

State of North Carolina

1 JULY 1964 - 30 JUNE 1966

REPORT

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STATE OF NORTH CAROLINA

THE ADJUTANT GENERAL'S DEPARTMENT

RALEIGH

15 July 1966

To: His Excellency, The Governor of North Carolina
and Commander-in-Chief, North Carolina National
Guard
Raleigh, North Carolina

Sir:

In conformance with the provisions of Section 127-14, General Statutes of North Carolina, I submit this Report of the operations of the Adjutant General's Department for fiscal years 1965 and 1966.

Respectfully yours,

CLAUDE T. BOWERS
Major General, NCARNG
The Adjutant General

SECTION I

GENERAL

A. Definition

The Army National Guard of the United States and the Air National Guard of the United States are integral parts and first line Reserve Components of the Army of the United States and the United States Air Force. The National Guard of the States has a dual and simultaneous status, is organized under State laws, and in time of national emergency may be called or ordered into active Federal service. All federally recognized units and elements of the Active National Guard and the personnel of the Inactive National Guard of the several States, District of Columbia and Puerto Rico together constitute the National Guard of the United States.

B. Missions

1. Mission of the National Guard of the United States to the Federal Government:

To provide a Reserve Component of the Army of the United States and the United States Air Force capable of immediate expansion to war strength, able to furnish units fit for service anywhere in the world, trained and equipped to:

a. Defend critical areas of the United States against land, seaborne or airborne invasion.

b. Assist in governing, mobilization and concentration of the remainder of the Reserve Forces.

c. Participate by units in all types of operations, including the offensive, either in the United States or overseas.

2. Mission of the National Guard of the States:

To provide sufficient organizations, so trained and equipped as to enable them to function efficiently at existing strength in the protection of life and property and the preservation of peace, order and public safety, under competent orders of State authorities.

C. Composition of the North Carolina National Guard

The North Carolina National Guard is composed of units of both the Army and the Air National Guard located in 98 cities and towns of North Carolina. Units and locations are listed in Section VIII (Army) and Section IX (Air).

SECTION II

ADMINISTRATION AND PERSONNEL

This department is organized and functions under the military concept of staff organization and includes the following principal staff positions:

The Adjutant General:	Major General Claude T. Bowers
Assistant Adjutant General:	Brigadier General Roy E. Thompson
Assistant Adjutant General, Air:	Brigadier General William J. Payne
US Property and Fiscal Officer:	Colonel Thomas B. Longest
Chief, Personnel-Administration:	Colonel David W. Donovan
Chief, Public Affairs:	Colonel Charles S. Manooch, Jr.
Chief, Operations-Training:	Lt Colonel Samuel T. Arrington
State Maintenance Officer:	Colonel Charles D. Isom, Jr.
Technician Personnel Officer:	Lt Colonel Neil J. Pait, Jr.
Military Support Plans Officer:	Lt Colonel Arthur J. Bouchard
Military Academy Commandant:	Lt Colonel William P. Keeton, Jr.
Federal Property Auditor:	CW2 Billy J. Hildebran
Engineer:	Captain Elbert McPhaul, Jr.
State Budget and Fiscal Officer:	Mr. Howard R. Cooke, Jr.
Publications Officer:	Mr. John W. Coates

In addition to the fourteen staff positions referred to above, the following employees are under the direction of the Adjutant General: Ten assistant staff officers (Assistant Operations and Training Officer, Assistant Engineer, Assistant Personnel-Administration Officer, Enlisted Personnel Supervisor, Assistant to Technician Personnel Officer, Organization Maintenance Officer, Assistant to Maintenance Officer, two Assistant Military Support Plans Officers, Assistant Public Affairs Officer), one watchman (USPFO warehouse), seven maintenance men (three at North Carolina Air National Guard in Charlotte, two at Raleigh and one each at Wilmington and the North Carolina Military Academy at Fort Bragg), three security guards (North Carolina Air National Guard at Charlotte), twenty-one clerical assistants, and janitor-messenger (USPFO)—total fifty-seven.

The staff and employees operating under the direction of the Adjutant General are paid from both State and Federal funds. The following are federally supported positions: Assistant Adjutant General, Air; the employees of the US Property and Fiscal Office; the Technician Personnel Officer; the employees of the State Maintenance Office; the employees (except Maintenance personnel) of the North Carolina Military Academy; and three Administrative Specialists.

SECTION III

PUBLIC AFFAIRS AND SPECIAL ACTIVITIES

The Public Affairs program and special activities for the North Carolina National Guard were designed primarily to inform the general public of the dual missions of the National Guard as a Federal and State force with particular emphasis on the value of the National Guard as a State force (militia), and to promote a close relationship between Guard units and members of their local community.

During the period of this report, the National Guard was the object of much nationwide publicity due to a Department of Defense proposed merger of the National Guard and Army Reserve. The Adjutant General held a live news conference to release all pertinent information relative to the proposed merger. A great amount of publicity was generated as a result of the proposal.

A new "News Release" letterhead was designed to establish better communication between the National Guard and the news media. This letterhead, used in all news releases, has made the news media more keenly aware of National Guard activities and has increased the total amount of publicity for the Guard.

In addition to prepared news releases, a considerable amount of publicity was achieved through a close mutual working relationship with individuals of the news media in North Carolina.

During Annual Field Training periods, members of the news media were invited to National Guard training sites for several days where they were permitted to observe the units' activities at will. These press trips have proven to be one of the best means of acquainting the families of Guardsmen with a day by day account of their sons' or husbands' activities at camp.

In addition to specially prepared materials for newspapers, radio and television, including two 15-minute radio shows, "Guard Session" and "Lombardoland, USA," three television spots featuring Vic Morros, Robert Young and Joe Foss, a great amount of printed materials was furnished National Guard units, employers, families of Guardsmen, and other individuals directly concerned with the National Guard. The materials sent to the above mentioned recipients was in excess of 130,000 pieces, and included transit cards for local city bus posting, posters, booklets, pamphlets, certificates of appreciation, counter

cards, bumper stickers, window decals, National Guard window displays, and 24-sheet bill boards. These items do not include many releases concerning officer promotions and feature stories released through and with a close working relationship with the Governor's Office and other State agencies.

A new off-set printing press installed in the Department now provides a full capability of designing and printing in multi-color, pamphlets, posters, and specially designed materials for distribution. Included in the more recent materials printed on the off-set press are the book, "History and Traditions, North Carolina National Guard" and a new pamphlet, entitled "Employers, Support This Man."

This Section provided photographic support to all units in the State and covered all special activities in which National Guard units or personnel were involved. This Section's photographer, during the period of this report, took 2,500 photographs from which 6,250 prints and 2,500 negatives were produced. In many instances, the photographic capability of the Section was used to supplement the news media photographic coverage not available at the time of the activity and for which photographic coverage was required.

This Section has responsibility for the solicitation, collection and recording of memberships and dues for officers of the North Carolina National Guard for membership in the National Guard Association of the United States. North Carolina continued to maintain its one hundred percent membership in the National Association.

All National Guard activities and projects of a special nature are handled by this Section. These projects or activities continue to increase and were brought about by the increased capability of the National Guard and its importance to both State and Nation, close working relationship between the National Guard and the active service and close cooperation between the news media and other State agencies and The Adjutant General.

During the period of this report, the following were conducted and coordinated by this Section.

Approximately three times a year, allied nation officers, representing some 15-25 allied nations, training at the John F. Kennedy School for Special Warfare at Fort Bragg, were guests of the Governor of North Carolina and the North Carolina National Guard for a tour of various State government facilities. Since 1964, over 500 allied officers have visited the Capitol City.

North Carolina's "Operation Merry Christmas," in conjunction with the nationwide "Operation Christmas Star" designed to airlift gifts to the soldiers in Viet Nam in time for Christmas, resulted with this Section, in cooperation with local radio stations, collecting, assemblying and packaging some 40,000 Christmas gifts exceeding 15,600 pounds from appreciative citizens of this State. The North Carolina Air National Guard C-121 aircraft flew a total of 25,000 statute miles in 94 flying hours in delivering the Christmas gifts to servicemen in Viet Nam, and was the first National Guard aircraft to touch-down at Nha Trang, Viet Nam.

The "Blood for Defense" program, begun in March 1966 to supply needed blood derivatives for defense use in Southeast Asia, resulted in over 4,000 pints of blood pledged by North Carolina National Guardsmen. Locally produced posters, news released, and other pertinent materials were furnished for use by all National Guard units in the State. Special meetings were arranged with the American Red Cross to coordinate blood collection.

Armed Forces Day and Veterans' Day activities participated in by North Carolina National Guardsmen were coordinated by this Section with active and reserve units throughout the State, including active service installations.

National Guard participation at the State Fair in October 1964 featured an indoor display depicting Army aviation and a heritage display.

The Public Affairs Section makes arrangements for North Carolina National Guardsmen attending all major National Guard conferences each year: The Adjutants General Association of the United States conference, the National Guard Association of the United States conference, and the National Guard Bureau-Third Army Area conference.

The Non-ROTC College Program, developed during the winter of 1965, was designed to permit college students to join the National Guard for the purpose of being commissioned a second lieutenant through attendance at the North Carolina Military Academy at Fort Bragg. While only four colleges were visited, the administrators of the various institutions of higher learning were impressed with the program and its presentation and cooperated fully with the National Guard officers visiting them.

During the several periods of Annual Field Training, members of the news media were flown to field training sites. These trips

were made to Fort Bragg; Camp Dawson, West Virginia; and to Fort Stewart, Georgia, on several different occasions from July 1964 through June 1966.

During nationwide competition at the pistol and rifle matches at Camp Perry, Ohio, newsmen including sports writers and sportscasters were flown to Camp Perry for two days to cover North Carolina National Guardsmen participating there.

The Public Affairs Section coordinated armory dedications in Morehead City, Hamlet, Raleigh, and Sylva.

SECTION IV

UNITED STATES PROPERTY AND FISCAL OFFICER

The United States Property and Fiscal Officer is authorized the State under the provisions of Title 10, United States Code, Section 708. This officer is a member of the North Carolina National Guard on extended Active Duty and detailed for duty with the National Guard Bureau for administrative purposes.

In the Comptroller area, the United States Property and Fiscal Officer is responsible for the financial planning, obligating, accounting, reporting and administrative control of Federal funds allotted to the State for the support of Army and Air National Guard activities. In the Logistical area, he is responsible for the requisitioning, receipt, issue, shipment, disposition and accounting for supplies furnished and equipment loaned to the State by the Federal Government for the support of Federally recognized Army and Air National Guard units and activities of the State.

A detailed report of the activities of the USPFO NC is outlined in an attachment to this report.

SECTION V

ARMORY COMMISSION AND CONSTRUCTION

The North Carolina Armory Commission, constituted under the authority of Article 23, Section 143-230, General Statutes of North Carolina, is charged with the responsibility for the armory construction program including the building of new armories and the maintenance and modernization of the old. The Commission membership consists of the Governor, the Adjutant General, the Attorney General and two Federally recognized officers of the North Carolina National Guard appointed by the Governor. The present appointed members are Major General Ivan Hardesty and Brigadier General Daniel K. Edwards.

State appropriations to pay a portion of the cost of armories built by Federal aid and maintenance of State-owned armories are made to this Commission. An audit of all income and disbursements of the Commission, together with a list of assets is a part of this report.

During the period 1 July 1964 through 30 June 1966, two new armories at Elkin and Sylva were completed and occupied, an addition to the armory in Winston-Salem was placed under contract and completed. The Combined Support Maintenance Shop, at the National Guard Center in Raleigh, was constructed and occupied. Also, during this period, numerous repairs and renovations were made to a number of State-owned facilities.

The following is a tabulation of projects under contract and major repairs accomplished during the period for which the report is made, with an indication of the source of the twenty-five per cent of the cost not paid by the Federal Government on new construction:

NEW ARMORIES

Locations	Total Cost	State Contributions	Local Contributions
Elkin	$140,438.15	15%	10%
Sylva	$147,485.26	10%	15%

ADDITIONS

Winston-Salem	$ 69,092.00	0	100%

NON-ARMORY CONSTRUCTION

Combined Field Maintenance Shop Raleigh	$402,298.74	0	0

MAJOR REPAIRS/MODIFICATIONS TO FACILITIES

Armory—Edenton New Roof	$ 3,389.36	100%	0
Warehouse Bldg.—Butner New Roof	$ 3,744.00	100%	0
Armory—Monroe Renovations to Doors & Windows	$ 3,993.00	100%	0
Armory—Parkton Renovation to Garage Area	$ 5,210.00	100%	0
Armory—Wilson New Floor & Misc. Repairs	$ 12,566.68	100%	0
Armory—Lenoir Door Replacements	$ 1,374.00	100%	0
Armory—Raeford Roof Repairs	$ 2,924.00	100%	0
Armory—Reidsville New Floor & Misc. Repairs	$ 6,722.00	100%	0

SECTION VI

STRENGTH OF THE NORTH CAROLINA NATIONAL GUARD

The North Carolina Army National Guard is comprised of the State Headquarters and Headquarters Detachment; 205th Medical Detachment; Company B, 20th Special Forces Group; 123rd Signal Detachment (RM); and the 30th Infantry Division. The total strengths for these organizations were 808 commissioned officers, 82 warrant officers, and 10,080 enlisted men for an aggregate of 10,970 as of 30 June 1965; and 747 officers, 85 warrant officers and 10,534 enlisted men for an aggregate of 11,366 as of 30 June 1966.

The North Carolina Air National Guard is comprised of Headquarters of the North Carolina Air National Guard; Headquarters, 145th Military Airlift Group; 145th USAF Dispensary (AT); 156th Weather Flight (Fixed/Mobile); 263rd Communications Squadron (TT); 156th Military Airlift Squadron; 145th Support Squadron (AT); 145th Consolidated Aircraft Maintenance Squadron (AT); 145th Supply Squadron (AT); 156th Aeromed Evacuation Flight; 206th Weather Flight (SA); and the 145th Communications Flight (SPT). The 236rd Communications Squadron (TT) is located in Badin with the remainder of the units stationed in Charlotte. The Air National Guard consisted of 141 officers, 859 enlisted men with an aggregate of 1,000 as of 30 June 1965; and 142 officers, 1 warrant officer and 884 enlisted men with an aggregate of 1,027 as of 30 June 1966. The Air National Guard headquarters is located at Douglas Municipal Airport, Charlotte, North Carolina.

The total strength of the North Carolina National Guard was 12,393 at the close of the reporting period.

SECTION VII

STATE SPECIAL DUTY

During the period of this report, elements of the National Guard were ordered to State special duty 12 times to assist in various emergencies.

On 13 April 1965, a forest fire occurred in Richmond County. Two officers and 34 enlisted men were ordered to State special duty to assist authorities. On 4 April 1966 three forest fires occurred in North Carolina. Three officers and 31 enlisted men were ordered to State special duty in Scotland County, 2 officers and 35 enlisted men in Richmond County, and 1 officer and 18 enlisted men in Bladen County.

A tornado in Scotland County on 31 August 1964, resulted in State special duty assignments for 5 officers and 95 enlisted men. On 18 March 1965 a tornado touched down in Craven County and 2 officers and 24 enlisted men were ordered into State special duty.

As a result of flooding in Wayne County on 7 October 1964, 3 officers and 59 enlisted men were ordered to active State special duty. On 9 October 1964, 1 officer and 16 enlisted men were ordered to State special duty to assist local authorities in Lenoir County where flooding had occurred.

On four separate occasions elements of the North Carolina National Guard were ordered to State special duty to assist search parties for missing persons:

28 February 1966—Durham County—16 officers and 184 enlisted men

14 March 1966—Duplin County—1 officer and 41 enlisted men

15 March 1966—Pender County—4 officers and 60 enlisted men

16 March 1966—Stanley County—5 officers and 79 enlisted men

SECTION VIII

ARMY NATIONAL GUARD

A. Reorganizations

The organization of the North Carolina Army National Guard has remained almost unchanged during the reporting period, with only two minor reorganization actions taking place. On 18 October 1965 the portion of Company B, 130th Signal Battalion (Forward Command Terminal Section) stationed in Mebane was consolidated with the parent unit in Burlington, closing out the inadequate facility in Mebane. Company C, 16th Special Forces Group (Abn), 1st Special Forces was reorganized and redesignated on 2 February 1966 as Company B, 20th Special Forces Group (Abn), 1st Special Forces. At the same time the unit was designated an Immediate Reserve unit with a 65 percent strength authorization.

In December 1964 the Secretary of Defense announced a proposal to eliminate all organized units within the Army Reserve, leaving the National Guard as the only Army reserve component consisting of organized units. The Army Reserve would not have been eliminated, but would have been composed of individual reservists not assigned to units. This proposed "merger" had several advantages, the greatest being the elimination of duplicating units within the two components and the establishment of one chain of command.

There was vigorous opposition to this proposal by the Reserve Officers Association and some members of the Army Reserve. Congress also voiced opposition because the Secretary of Defense had not consulted with members of Congress about this proposal. He insisted that Congressional approval was not necessary. Proposed new troop lists were furnished early in March, 1965. After study, most states, including North Carolina, accepted the proposed troop lists and proceeded with reorganization plans.

Under this plan, North Carolina would have retained the 30th Infantry Division, less two brigades. One brigade of the 30th Division would have been constituted in Georgia and one in Virginia. To replace these brigades, various types of combat, combat support and technical units would have been formed from existing National Guard and Army Reserve units. Total

authorized strength would have been 13,509. The strength of units contained in present organization were—National Guard, approximately 11,200; USAR, approximately 5,000.

Starting in April, 1965, a composite working committee was formed, utilizing officers of the National Guard, USAR, and active Army Advisors, to prepare an organization and stationing plan. This work was completed early in July, 1966, and submitted to the National Guard Bureau for approval.

Congressional opposition to this merger increased and it appears at this writing that the proposal will never become a reality.

In October, 1965, the Secretary of Defense announced a proposal to create a super ready force of reserve component units to be known as "Selected Reserve Forces" (SRF). These SRF units included both National Guard and Army Reserve and were to be authorized 100% of equipment, be given additional paid drill assemblies and increased in strength to 100% of Tables of Organization. These SRF units were expected to accomplish training necessary to successfully complete appropriate Army Training Tests by 1 July 1966. The 205th Medical Detachment (Dental Service) (Team KJ) of the North Carolina Army National Guard was designated as a unit of this select force. Through much effort, the majority of authorized equipment was obtained, additional training was conducted, and the Army Training Test was successfully completed by 19 June 1966.

At present the troop basis for the State consists of:

State Hq Hq Detachment at 100 percent strength
205th Medical Detachment at 100 percent strength
Co B, 20th Special Forces Group (Abn), 1st Special Forces at 65 percent strength
123rd Signal Detachment at 80 percent strength
30th Infantry Division at 80 percent strength

Current units and locations are listed below:

NON-DIVISIONAL UNITS

Unit	Location
Hq Hq Det, NC ARNG	Raleigh
205th Med Det (Den Svc) (Team KJ)	Raleigh
123rd Sig Det	Butner
Co B (-), 20th SF Gp (Abn), 1st SF	Wilmington
4th Op Det B; 13th, 14th, 15th, & 16th Op Det A, Co B, 20th SF Gp (Abn), 1st SF	Charlotte

DIVISIONAL UNITS

Unit	Location
Hq Hq Co, 30th Inf Div	Raleigh
30th MP Co	Greensboro
Hq Hq Det, 30th Avn Bn	Raleigh-Durham Airport
Co B (GS), 30th Avn Bn	Raleigh-Durham Airport
Hq Hq Det, 130th Sig Bn	Durham
Co A (CO), 130th Sig Bn	Durham
Co B (FC), 130th Sig Bn	Burlington
Co C (SO) (-), 130th Sig Bn	Durham
Photo Sec; Fld Cable Instl Plat; Rad Relay Tml & Carr Sec, Co C, 130th Sig Bn	Siler City
Hq Hq Co, 105th Engr Bn	Charlotte
Co A (-), 105th Engr Bn	Lincolnton
2d & 3d Engr Plats, Co A, 105th Engr Bn	Mooresville
Co B (-), 105th Engr Bn	Gastonia
2d & 3d Engr Plats, Co B, 105th Engr Bn	Belmont
Co C, 105th Engr Bn	Salisbury
Co D, 105th Engr Bn	Kings Mountain
Co E (Bridge), 105th Engr Bn	Thomasville
Hq Hq Trp, 1st Sqdn, 196th Cav	Concord
Trp A (-), 1/196	Sanford
Maint Sec & 3d Armed Cav Plat Trp A, 1/196	Hamlet
Trp B, 1/196	Asheboro
Trp C, 1/196	Albemarle
Hq Hq Co (-), 1st Bn, 252nd Armor	Fayetteville
Bn Recon, Bn Hv Mort Plats, Hq Tk Sec; & AVLB Sec, Hq Hq Co, 1/252	St. Pauls
Co A, 1/252	Elizabethtown
Co B, 1/252	Bladenboro
Co C, 1/252	Parkton
Hq Hq Co (-), 2d Bn, 252d Armor	Raeford
Bn Recon, Bn Hv Mort, Bn Maint & Bn Spt Plats, 2/252	Lumberton
Co A, 2/252	Laurinburg
Co B, 2/252	Red Springs
Co C, 2/252	Southern Pines
Hq Hq Co & Band, 30th Inf Div Spt Comd	Raleigh
30th Admin Co	Raleigh
Hq & Co A, 105th Med Bn	Goldsboro
Co B, 105th Med Bn	Fremont
Co C, 105th Med Bn	Mt. Olive
Co D, 105th Med Bn	Goldsboro
Hq Hq Co, 230th Sup & Trans Bn	Winston-Salem
Co A (S&S), 230th Sup & Trans Bn	Greensboro
Co B (TMT), 230th Sup & Trans Bn	Winston-Salem
Hq & Co A (Main Spt) (-), 730th Maint Bn	Butner
Svc Evac Plat & 4 Mech Maint Secs, Hq & Co A (Main Spt), 730th Maint Bn	Rockingham
Co B (FS), 730th Maint Bn	Greensboro

Unit	Location
Co C (FS), 730th Maint Bn	Greensboro
Co D (FS), 730th Maint Bn	Reidsville
Co E (TAM), 730th Maint Bn	Raleigh-Durham Airport
Hq Hq Co, 1st Bde, 30th Inf Div	Statesville
Hq Hq Co, 2nd Bde, 30th Inf Div	Tarboro
Hq Hq Co, 3rd Bde, 30th Inf Div	Clinton
Hq Hq Co (-), 1st Bn, 120th Inf	Asheville
Bn Comm, Bn Recon, Bn AT & Bn Med Plat, Hq Hq Co, 1/120	Canton
Co A, 1/120	Morganton
Co B (-), 1/120	Hendersonville
2d & 3d Rif Plats, Co B, 1/120	Shelby
Co C (-), 1/120	Waynesville
2d Rif & Wpn Plats, Co C, 1/120	Sylva
Hq Hq Co (-), 2d Bn, 120th Inf	Hickory
Bn Recon Plat, Bn Hv Mort Plat, Bn AT Plat, Hq Hq Co, 2/120	Newton
Co A (-), 2/120	Mt. Airy
2d Rif & Wpn Plats, Co A, 2/120	Elkin
Co B (-), 2/120	Lexington
2d & 3d Rif Plats, Co B, 2/120	Mocksville
Co C (-), 2/120	North Wilkesboro
2d & 3d Rif Plats, Co C, 2/120	Boone
Hq Hq Co (-), 3d Bn, 120th Inf	Rocky Mount
Bn Hv Mort Plat, Bn Recon Plat, Bn AT Plat, Hq Hq Co, 3/120	Nashville
Co A (-), 3/120	Wilson
2d Rif Plat, Co A, 3/120	Scotland Neck
Co B (-), 3/120	Oxford
2d Rif & Wpn Plats, Co B, 3/120	Roxboro
Co C (-), 3/120	Warrenton
2d Rif & Wpn Plats, Co C, 3/120	Henderson
Hq Hq Co (-), 4th Bn, 119th Inf	Ahoskie
Bn Med Plat, Bn Recon Plat, Bn Hv Mort Plat, Hq Hq Co, 4/119	Farmville
Co A (-), 4/119	Williamston
2d & 3d Rif Plats, Co A, 4/119	Windsor
Co B (-), 4/119	Roanoke Rapids
2d & 3d Rif Plats, Co B, 4/119	Woodland
Co C (-), 4/119	Elizabeth City
3d Rif & Wpn Plats, Co C, 4/119	Edenton
Hq Hq Co (-), 5th Bn, 119th Inf	Kinston
Bn Recon Plat, Bn Hv Mort Plat, Hq Hq Co, 5/119	Snow Hill
Co A (-), 5/119	Wallace
2d & 3d Rif Plats, Co A, 5/119	Beulaville
Co B, 5/119	Smithfield
Co C (-), 5/119	Jacksonville
2d & 3d Rif Plats, Co C, 5/119	Morehead City

Unit	Location
Hq Hq Co (-), 6th Bn, 119th Inf	Wilmington
Bn Recon Plat, Bn AT Plat, Hq Hq Co, 6/119	Shallotte
Co A (-), 6/119	Benson
2d & 3d Rif Plats, Co A, 6/119	Roseboro
Co B (-), 6/119	Whiteville
2d & 3d Rif Plats, Co B, 6/119	Fair Bluff
Co C (-), 6/119	Warsaw
2d & 3d Rif & Wpn Plats, Co C, 6/119	Dunn
Hq Hq Btry, 30th Inf Div Arty	Greensboro
Hq Hq & Svc Btry (-), 1st Bn (105,T), 113th Arty	Lenoir
Tgt Acq Plat, Hq Hq & Svc Btry, 1/113	Forest City
Btry A, 1/113	Lenoir
Btry B, 1/113	Lenoir
Btry C, 1/113	Forest City
Hq Hq & Svc Btry, 2d Bn (105,T), 113th Arty	High Point
Btry A, 2/113	High Point
Btry B, 2/113	High Point
Btry C, 2/113	Leaksville
Hq Hq & Svc Btry, 3d Bn (105,T), 113th Arty	Charlotte
Btry A, 3/113	Charlotte
Btry B, 3/113	Monroe
Btry C, 3/113	Charlotte
Hq Hq & Svc Btry, 4th Bn (155/8-T), 113th Arty	Washington
Btry A (155,T), 4/113	New Bern
Btry B (155,T), 4/113	New Bern
Btry C (155,T), 4/113	Greenville
Btry D (8-T), 4/113	Greenville
Hq Hq Btry, 5th Bn (HJ), 113th Arty	Louisburg
Btry A, 5/113	Zebulon
Btry B, 5/113	Youngsville

B. Annual Field Training

Calendar Year 1965

The 30th Infantry Division performed Annual Field Training (AFT) at Fort Bragg, North Carolina and Fort Stewart, Georgia. The division less one brigade trained at Fort Bragg during the period 6-20 June 1965. The third brigade trained at Fort Stewart during the period 7-22 August 1965. The combat arms training was conducted at platoon and company or battery level. One guardsman died of injuries received in an automobile accident enroute to Fort Bragg.

The 205th Medical Detachment and the 123rd Signal Detachment were attached to the 30th Infantry Division for the training period at Fort Bragg.

Company C (-), 16th Special Forces Group, performed AFT at Camp Dawson, West Virginia during the month of July. A detachment of the company trained in Europe during the month of September.

Headquarters and Headquarters Detachment, NC ARNG, less the Selective Service Section was divided between Fort Bragg and Fort Stewart. The Selective Service Section attended the Selective Service Conference at Aberdeen Proving Grounds, Maryland.

All training was considered highly effective.

Calendar Year 1966

The 30th Infantry Division minus 5th Battalion 113th Artillery performed Annual Field Training at Fort Bragg, North Carolina. The training was accomplished in three increments. The 1st Squadron 196th Cavalry trained during the period 22 May-5 June. This unit conducted troop tests and squadron exercises. The major part of the division trained during the period 5-19 June. The training conducted was primarily at company battery level highlighted by tank-infantry exercises and company combined arms exercises. A battalion level field training exercise was conducted.

The 205th Medical Detachment and the 123rd Signal Detachment were attached to the 30th Infantry Division for the June training period at Fort Bragg.

Headquarters and Headquarters Detachment less Selective Service Section supported all of the above training periods. The Selective Service Section performed AFT at the State Headquarters, Selective Service System, Raleigh, North Carolina.

It is the opinion of The Adjutant General that this was one of the most effective training years in the history of the North Carolina Army National Guard.

C. Army Service and Area Schools

Officers and enlisted men of the North Carolina Army National Guard continue to strive for professional improvement by attending many resident courses of instruction offered by army service and area schools. During this report period 349 officers and 121 enlisted men attended courses at these schools. In addition to the resident courses, approximately 1000 officers and enlisted men enrolled in extension courses offered by the schools.

D. Reserve Enlistment Program

This program, commonly referred to as The Six-Months Training Program, provides that all individuals entering the Army National Guard without prior service participate in an active duty for training status with the Active Army for the purpose of basic and specialist training. Individuals must participate in this program for a minimum period of four months; the total time being entirely dependent upon the type of training to be received. This program provides two basic advantages for the National Guard in that it affords excellent training of an individual in the initial phase of his military career and relieves the National Guard units of the additional burden in time and man power to conduct this type of training. During the fiscal year 1965, a total of 1,812 individuals entered this program and during fiscal year 1966, a total of 859. A total of 2,671 were trained during the reporting period.

Due to the uncertainty of the international situation and an increased demand for the training of regular enlistees and selective service inductees, the allocation of training spaces for the National Guard was greatly reduced during fiscal year 1966. This drastic reduction of training spaces resulted in a backlog of 2,200 individuals who were on board as of June 30, 1966, but yet had not departed for their REP training.

Faced with the problem of having approximately 2,000 untrained individuals assigned to the National Guard who could not be utilized in the normal scope of training, it was obvious that an interim measure must be implemented to provide basic combat training for these individuals. Therefore, a basic combat training program was initiated through the establishment of eleven training centers located in Hendersonville, Hickory, Mooresville, Greensboro, Fort Bragg, Butner, St. Pauls, Zebulon, Windsor, Kinston and Wilmington. These training centers are staffed and operated by National Guard personnel. Thus, an individual assigned to the National Guard and who was delayed in entering his REP training, received training at these centers in lieu of participating with his unit of assignment. This program has been successful in that an individual receives training in basic subjects and is, therefore, better prepared when he enters into the active duty training phase with the Active Army. However, the program has created an additional burden on the units providing cadres to the training centers.

E. North Carolina Military Academy

The Officer Candidate School of the North Carolina Military Academy remains in operation at Fort Bragg, North Carolina.

Twenty-nine members of Officer Candidate Class Number 7 were graduated and commissioned Second Lieutenants in the NC ARNG on 24 July 1965. The following is a list of graduates:

John A. Aldridge
*Norman H. Beatty
Wayne E. Bowman
Carl E. Clark
Ronald L. Elliott
Larry T. Freeze
Robert E. Gray
Walter D. Ham
Charles E. Hallyburton
Billy V. Hardin
Stephen T. Hatchell
Gary G. Holbrook
James S. Holmes
Otho D. Lyon, III
Tony R. McCreight
James V. McGinnis
Darling D. Mills
Robert F. Murray
Leo R. Orenstein
George T. Paris
William K. Parrish
Preston L. Phillips
Willie E. Poole
Edward C. Priest
Jerry R. Robbins
Albert G. Tyndall
Luther A. Veasey
Dickey R. Warfford
Bobby G. Webb

*Honor Graduate

On 23 July 1966 the following 58 members of Officer Candidate Class Number 8 graduated and were commissioned Second Lieutenants:

Felix H. Allen, III
James R. Andrews
Julius H. Avant
Nathan C. Barnhill
Ernest D. Bass
Robert L. Benfield
Sandy W. Bowen
James A. Brady, Jr.
Len R. Brafford
Charles H. Branch, Jr.
Alan A. Bridgeman
Joe J. Bridges
Benny L. Cannon
Hugh W. Cobb
James A. Daughtry
Roger L. Dean
Theron L. Dowless
Wilbur D. Downer
Daniel K. Edwards, Jr.
Joseph A. Everett
John M. Gray
Kenneth T. Greenwood
Jeff P. Hartsell
Darrell T. Henderson
William L. Herr
Bobby N. Holden
David L. Isley
Daniel M. Jacobs
John R. Jenkins
Claude L. Kerley, Jr.
Ronald H. Kerner
John B. Ledbetter
Sidney J. Linker
Giles J. Lippert, Jr.
George P. Long
James B. Long
John S. Margerison
Harbie L. Martin
Halbert H. McKinnon, Jr.
Joseph S. Mooneyham, Jr
Gerasimos J. H. Pappas
Franklin D. Phelps

George S. Pitts
*Jack M. Ragan, Jr.
Joseph C. Regan, Jr.
Michael J. Rudawsky
Basil E. Russell
Sebron G. Sasser
Herbert R. Schaal
Clyde E. Scott
Paul W. Sexton
William A. Thorn, III
Robert C. Tilley
Robert W. Tufts
Charles D. Ward
Jack D. Warf
John D. Wilfong
Gerald A. Williams

*Honor Graduate

At the present time there are 68 members of officer Candidate Class Number 9.

It became necessary to discontinue the NCO Leadership School due to the increase in size of the Officer Candidate Classes and a lack of additional classroom and barracks facilities required for the overall increase in the total number of students in the Academy.

F. Annual General Inspections

In accordance with the provisions of Section 105, Title 32, United States Code, general inspections of all units of the Army National Guard are conducted annually by the Inspector General's Department, Headquarters, Third United States Army, Fort McPherson, Georgia.

The purpose of these inspections is to determine whether:

1. Units are organized as prescribed and minimum strength requirements are being maintained.
2. Officers and enlisted men possess the prescribed qualifications.
3. Organizations and members thereof are armed, equipped and uniformed with prescribed allowances.
4. Training and instruction are in accordance with prescribed standards.
5. Property issued to units is properly maintained and safeguarded as prescribed.
6. Records are being maintained in accordance with the requirements of the law and regulations.

The results of these inspections during the biennium fall into three adjectival rating categories as follows:

1. Fiscal Year 1965
   SUPERIOR—23
   EXCELLENT—68
   SATISFACTORY—4

2. Fiscal Year 1966
   SUPERIOR—28
   EXCELLENT—48
   SATISFACTORY—20

G. Maintenance

The State Maintenance Officer has the responsibility for supervising the maintenance and repair of all Federal equipment issued to the North Carolina Army National Guard. The functions are performed at the Combined Support Maintenance Shop, which was moved from Butner to Raleigh in February 1965, the Army Aircraft Maintenance Shop, Raleigh-Durham Airport, and twenty-one (21) Organizational Maintenance Shops located throughout the State. The over-all standards of maintenance are considered outstanding.

The Multiple Unit Training Assembly Equipment Concentration Site (MUTA Equip Consite) was established, effective 1 May 1965, as a test activity to provide a facility for maintenance, storage, issue and receipt of tracked combat vehicles pooled to support MUTA for training armored elements in the NC ARNG. The MUTA Consite located at Fort Bragg, N. C., is under the operational control of the State Maintenance Officer.

The annual Command Maintenance Management Inspections for FY 1965 and FY 1966 were conducted by personnel from the Combined Support Maintenance Shop. These inspections were conducted under the provisions of a revised Army Regulation 750-8. Units and activities were rated either Satisfactory or Unsatisfactory in the categories of both Maintenance Management Operations and Condition of Materiel. All units and activities in the NC ARNG attained a rating of Satisfactory with the exception of one unit in the FY 65 inspection. This unit was subsequently reinspected and found to have achieved a Satisfactory status. The concept for the conduct of these CMMI's has accomplished the objective of causing commanders at all echelons to become aware of their responsibilities for maintenance and care of their equipment.

State Maintenance activities were awarded Superior ratings for both FY 1965 and FY 1966 Annual General Inspections (IG).

H. Army National Guard Technician Program

The success and efficiency of the North Carolina Army National Guard is due in large measure to those full-time em-

ployees supported for the Guard through the Army National Guard Technician Program. These employees are known as Army National Guard Technicians and are found in every level in the Guard program. Army National Guard Technicians are responsible for and perform the vast amount and wide variety of administrative, supply and maintenance functions which must be accomplished at each Guard unit and activity. Current manning provides for more than 400 Technicians occupying 104 different type positions.

Even though authorized and supported by Federal funds under the provisions of Section 709, Title 32, U. S. Code, employees in the Technician Program perform their duties as any other State employee. Authority and responsibility for the employment, supervision, establishment of work week, fixing of pay rates within limits prescribed by National Guard regulations, and separation of Technicians is delegated to the State Adjutant General by the Chief, National Guard Bureau. Management and administration of the North Carolina Army National Guard Technician Program is performed by the Technician Personnel Officer under the supervision of the Adjutant General.

The allotment of Technician positions is based on the over-all structure of the Army National Guard organization within the State to include the office and warehouse of the U. S. Property & Fiscal Officer and State Maintenance Shop activities. The National Guard Bureau exercises budgetary control over the Technician Program through allotment of supported positions, related man-months of employment and funding support to the State.

Technician positions support for Army National Guard units and activities during the period covered by this report has been as follows.

UNIT/ACTIVITY	Number of Technicians FY-65	FY-66
State Hq Hq Det	7	7
Military Support of Civil Defense	2	5
Co B, 20th Special Forces	2	2
30th Infantry Division	203	214
Organizational Maintenance Shop	74	75
USPFO Office & Warehouse	59	59
Office of State Maintenance Officer	3	3
Combined Support Maintenance Shop	63	63
Army Aviation Maintenance Shop	14	13
TOTAL	427	441

With reference to above figures, four of the seven Technicians supported for the State Headquarters Detachment work in the office of the State Adjutant General. They are the Technician Personnel Officer, two Staff Administrative Specialists and one Publication Specialist. The other positions are for one Staff Assistant, one Clerk for the North Carolina Military Academy and one Administrative Supply Technician for the State Headquarters Detachment.

Positions authorized for the Military Support of Civil Defense Section are for a Military Support Plans Officer, an Operations and Training Specialist, an Operations and Training Assistant, an Administrative Specialist, and a Clerk-Stenographer.

Technician support for Co B, 20th Special Forces consists of one Staff Assistant and one Staff Administrative Specialist.

Technicians supported for the 30th Infantry Division include Staff Administrative Assistants, Staff Training Assistants, Administrative Specialists, and Administrative Supply Technicians. At least one Technician is supported for each National Guard unit with assigned strength of fifty or more Guardsmen. Larger units such as battalions and higher headquarters organizations are provided additional personnel based on the type of unit concerned.

An Organizational Maintenance Shop authorized for each battalion-size unit within the State is supported with from two to twelve General Mechanic Technician positions.

Technician positions in the USPFO category include administrative, accounting, supply, clerical and warehouse personnel. They are provided to assist the USFPO in discharging his responsibility with respect to the receipt, storage, distribution and accounting of all Federal Funds and property furnished for support of the North Carolina National Guard.

Technicians in the office of the State Maintenance Officer, Combined Support Maintenance Shop and Army Aviation Maintenance Shop include administrative, technical and skilled mechanic positions required to perform the necessary repair and maintenance of Federal property issued to National Guard units throughout the State.

Total salaries and wages paid NCARNG Technicians during the biennium covered by this report were as follows.

1. Fiscal Year 1965 ..... $2,790,691.99
2. Fiscal Year 1966 ..... $3,024,072.40

Other than a small increase in numbers, and necessary increase in funding in support thereof, the most significant change occurring in the Technician Program during the past biennium has been the establishment of the Military Support of Civil Defense Section. Authorization and support for this section began on 1 January 1965 and gave the Adjutant General and the North Carolina National Guard an added mission and responsibility.

Experiencing only a small turnover in personnel each year, the North Carolina Army National Guard Technician Program has grown into a loyal, dedicated, qualified and experienced force of employees, rendering invaluable services to the State and Nation.

I. Military Support of Civil Defense

The Department of the Army has given each State Adjutant General a new mission, Military Support of Civil Defense. In the event of a nuclear attack upon the United States all Headquarters and Headquarters Detachments would be ordered into Federal service to become an Area Command Headquarters with the mission of assuming operational control of all military forces which are committed to this mission in their respective state.

In order to begin immediate planning, a Military Support of Civil Defense Section was authorized to be organized and staffed by Army National Guard Technicians. This section was organized during January 1965. Its function is to plan, coordinate and furnish planning guidance in the military support of civil defense to all military forces in the State of North Carolina. It is staffed and operated by a Military Support Plans Officer, Operations and Training Specialist, Operations and Training Assistant, Administrative Specialist, and a Clerk-Stenographer. These technicians are supported by Federal funds.

The operations plan for the military support of civil defense in the State of North Carolina has been prepared and forwarded to the Commanding General, Third United States Army for approval. Upon approval, this plan will be distributed throughout the state to active and reserve military forces and Civil Defense Agencies.

During the years 1965 and 1966, three members of this section attended and graduated from the Office of Civil Defense Staff College at Battle Creek, Michigan.

J. Army Advisors

In order to provide assistance to unit commanders at the various echelons of command in solving problems of training and administration, the Department of Army authorizes an Advisor Group to each state. The Group assigned to North Carolina has an authorized strength of 26 officers and 37 enlisted personnel. Assigned strength of the Group throughout reporting period has been considerably below that authorized, with an average strength of approximately 20 officers and 35 enlisted men.

Colonel Ned B. Broyles served as Senior Army Advisor during one month of the period of this report, retiring from the Army on 31 July 1964. Colonel Edward R. Mason was assigned as Senior Advisor and joined the Group on 27 August 1964. He was relieved at his own request on 15 September 1965, at which time Colonel Jack R. Emery, then 30th Infantry Division Advisor, was named to replace him.

SECTION IX

AIR NATIONAL GUARD

A. Organization

The North Carolina Air National Guard is composed of six elements reporting directly to and under the direction of the Assistant Adjutant General for Air. These units are Hq N. C. Air National Guard, Hq 145th Military Airlift Group, 263d Communications Squadron (TT), 156th Weather Flight, 206th Weather Flight, and the 145th Communications Flight (Support). These units, with the exception of the 263d Communications Squadron (TT) and the 206th Weather Flight, are located at Douglas Municipal Airport, Charlotte, N. C. The 263d Communications Squadron (TT) is located at Badin, N. C., with a detachment at Wadesboro, N. C. The 206th Weather Flight is located at Raleigh-Durham Airport, Morrisville, N. C., and provides weather support for the 30th Infantry Division, N. C. Army National Guard.

Headquarters, 145th Military Airlift Group supervises functions of subordinate units which include the 145th Support Squadron, 145th Consolidated Aircraft Maintenance Squadron, 145th Supply Squadron, 145th USAF Dispensary, 156th Military Airlift Squadron, and the 156th Aeromedical Evacuation Flight. Military Airlift Command, USAF, is the major gaining command for the 145th Military Airlift Group. The Group is assigned to the 116th Military Airlift Wing for mobilization and training purposes. In the event of recall to extended active duty, the Group and assigned elements would become a part of the World Wide MAC System with assignment to 21st Air Force, McGuire AFB, N. J. The Group has an "in place" M-Day assignment.

The 263d Communications Squadron (TT) is composed of Operations, Maintenance, and self-supporting sections and is assigned to the 251st Communications Group (Mobile), Ohio Air National Guard, Springfield, Ohio, for operational, training and mobilization purposes. This unit has an M-Day assignment to Air Force Communications Service.

The 145th Communications Flight (Support) was activated on 15 June 1966. The communications function formerly assigned to the 145th Support Squadron was withdrawn and became the responsibility of the Communications Flight. This Flight has an M-Day assignment to Air Force Communications Service; how-

ever, it would in all probability continue to provide communications support for the 145th Military Airlift Group in the event of activation.

The 156th Weather Flight (Mobile/Fixed) and the 206th Weather Flight (SA) have an M-Day assignment to Air Weather Service, Military Airlift Command. The 156th Weather Flight has continued normal operations during this period without a major change in organizational structure. The progress toward operational readiness by the 156th Weather Flight has been noteworthy. The 206th Weather Flight was activated during this period and provides weather support for the 30th Infantry Division, NC Army National Guard. The progress toward operational readiness made by this unit in the short period of existence is outstanding. Activated on 11 December 1965, the unit accompanied the 30th Infantry Division to the field during June 1966.

The concentration of a majority of the North Carolina Air National Guard functions at Charlotte, N. C., has permitted the decentralization of certain Air National Guard functions to the Office of the Assistant Adjutant General for Air, thereby eliminating duplications of efforts in some areas. This practice occurs primarily in the personnel and administrative areas. In addition, Assistant USPFO's for Air Fiscal and Property, perform Air Comptroller and Supply and Services functions.

Equipment in use in the North Carolina Air National Guard has a value of $2.8 million, Real Estate is valued at $2.5 million, aircraft and spare parts at over $15 million, while the annual payrolls total over $2.5 million.

The North Carolina Air National Guard is authorized 1219 military spaces in accordance with approved unit manning documents. The programmed drill pay spaces is 1023 which means that approximately 84% of authorized positions can be filled. The overall Air National Guard drill pay spaces were increased during this reporting period; however, the full benefits in this increase could not be given to all units due to a Defense Department program to permit certain units to increase strength to 100% of unit manning document authorizations as a result of world conditions. Units of the North Carolina Air National Guard were not included in this program. The majority of airmen assigned to N. C. Air National Guard units were non-prior service personnel at time of enlistment. Maintenance of authorized strength levels is dependent upon receipt of sufficient USAF

training spaces to enlist personnel in this category. When drill pay ceilings are increased, an increase in USAF Service School spaces will also occur. The Air National Guard is not in a position to depend entirely on non-prior service enlistment quotas and training spaces to meet strength requirements. A small percentage of personnel with active duty experience are enlisted each year and a smaller percentage of personnel who complete their service obligation with the Air National Guard reenlist or extend enlistments. During this period, the number of applicants for enlistment increased to the point where over 250 non-prior service personnel were on the waiting list during the latter part of this period.

The Air National Guard passed from the training concept to an operational concept to a greater degree than at any other time in Air National Guard history. Training missions to overseas destinations began in the summer of 1963. Missions in this category continued until November 1964 when the 156th Military Airlift Squadron flew a mission in the vicinity of Viet Nam. Normal training missions were performed until 1 August 1965 when the flying unit began participation in USAF Aeromedical Evacuation Program by airlifting DOD patients throughout the domestic and off-shore systems. Two missions have been flown each month in support of active forces. In December 1965, the 156th Military Airlift Squadron participated in Operation Christmas Star, airlifting gifts to armed forces personnel in Viet Nam. This mission was the beginning of the present concept of active support of the regular establishment rather than participation through training. From January through June 1966, three airlift missions were flown to Viet Nam each month, with anticipation of continued participation into the new year. Active support has been provided by aircrew members who secured time off from their civilian positions to make the trips to Southeast Asia over and above normal overwater training missions. Support provided as outlined herein has resulted in flying hours being doubled without an increase in Air Technician support other than one navigator and authorization for limited overtime in the aircraft maintenance complex. Increased participation has resulted in monthly flying hours being almost doubled. The total flying time for Calendar Year 1965 was 4,793 hours. The flying time for the period 1 January 1966-30 June 1966 was 4,358 hours. Accomplishments could not have been realized without the full cooperation of employers in this area and the "Can Do"

attitude of all the North Carolina Air National Guard personnel. As of 30 June 1966, the following NC ANG units are Federally recognized and are actively participating in 48 unit training assemblies per fiscal year, field training, and other authorized training activities:

Unit	Date F/R	Strength Auth Off	Strength Auth Amn	Strength Asgd (30 Jun 66) Off	Strength Asgd (30 Jun 66) Amn	Unit Commander
Hq NC ANG	1 Nov 51	10	8	9	1	BG William J. Payne
Hq 145th MAL Gp	1 Jul 57	17	28	15	22	COL Robert W. Brooks, Jr.
145th CAM Sq	20 Feb 65	6	235	4	208	MAJ Gilbert L. Gaffney
145th Supply Sq	20 Feb 65	8	92	5	88	LTC Charlie M. Hanes
145th Support Sq	25 Jan 64	27	286	21	241	LTC Robert G. Higgins
145th USAF Disp	21 Sep 57	10	24	6	24	LTC Henry H. Nicholson
156th MAL Sq	15 Mar 48	83	53	55	45	LTC William V. Elliott
156th AMEF	25 Jan 64	17	34	12	34	CPT Warren S. Hicks
156th Wea Flt, Mobile	16 Jan 53	4	13	3	8	LTC David L. Simpson
263d Comm Sq (TT)	3 Nov 52	11	218	9	187	LTC Oroon D. Palmer
206th Wea Flt	11 Dec 65	2	4	2	2	MAJ Clifton N. Bishop
145th Comm Flt (Support)	15 Jun 66	2	27	2	24	MAJ Wilton L. Hipp
		197	1022	143	884	

B. Mission

The primary mission of the flying organization is military airlift (formerly air transport) with a secondary function of aeromedical airlift (formerly aeromedical transport). The mission has not changed during this reporting period; however, it is worthy of note that the unit has actually performed its primary mission and secondary function as opposed to training for these missions. The development of this concept has been explained previously. The fact that Reserve Force units are demonstrating wartime capabilities with a peacetime organization cannot be repeated too often. This is true of all the Air National Guard Military Airlift Forces. Although records were being established daily by Air National Guard Airlift Forces, plans were announced to deactivate some of the flying units. Plans announced did not affect the 145th Military Airlift Group; however, there was considerable discussion regarding the future of Military Airlift Forces in the Reserve Forces.

Primary mission of each NC ANG unit is as follows:

Hq NC ANG: Advises and assists the Adjutant General in the administration, logistics and training of Air National Guard units within the State, in performance of State requirements and in preparation of the Air National Guard for its Federal mission. Plans for and conducts operations in support of Civil Defense.

Hq 145th Military Airlift Group: Provides command and staff supervision for assigned units in flying, safety, operations and materiel functional areas.

145th Support Squadron: Operates and maintains an installation in support of Military Airlift Group and subordinate units. Provides specialized services of a support nature, i.e., personnel, administration, comptroller, chaplain, legal, etc.

145th Consolidated Aircraft Maintenance Squadron: Performs aircraft maintenance and related maintenance under supervision of Chief of Maintenance. Provides administrative support for assigned personnel, excluding CBPO functions.

145th Supply Squadron: Provides for the receipt, storage, and issuance of all classes of supplies, except sales store, commissary store and salvage and disposal.

145th USAF Dispensary: Provides medical support to mission squadron and allied units. Provides limited diagnostic and therapeutic services in the fields of general and aviation medicine; provides limited dental services.

156th Military Airlift Squadron: Provides military air transportation of personnel and materiel for the armed forces and other governmental agencies as directed.

156th Aeromedical Evacuation Flight: Provides aeromedical evacuation crews for in-flight care of patients on military airlift aircraft assigned to Military Airlift Groups.

156th Weather Flight, Mobile: Operates a weather station providing forecasting and observing services.

206th Weather Flight (SA): Provides forecasting and observing service as required by an Army Infantry Division.

145th Communications Squadron (Support): Provides fixed group communications of teletype, telephone, or radio configuration supporting units at the base where located.

263d Communications Squadron (TT): The peacetime mission is to attain and maintain an optimum effective capability to carry out roles and tasks assigned in gaining command plans for use in an emergency.

C. Reorganization and Aircraft Conversions

The flying unit of the North Carolina Air National Guard was equipped with C-121 aircraft during the period covered by this report. This aircraft has been in our inventory for four years and this period has been the most stable in the recent history of our flying unit. Our aircrews have four years of experience in the aircraft and are fully capable of performing primary mission or secondary function in any part of the world. Several pilots have flown over 3,000 hours in the C-121 aircraft in the capacity of aircraft commander, instructor pilot, first pilot, test pilot, etc. These pilots have averaged over 750 hours per year in the aircraft or 60 hours per month. This is a real accomplishment since overwater flights did not begin until one year after receipt of the aircraft.

Aircraft conversion programs are usually accompanied by major reorganizations. Since the C-121 aircraft remained stable during the period, our organizational actions were limited. A reorganization occurred on 20 February 1965 when the 145th Supply Squadron was activated and the 145th Consolidated Aircraft Maintenance Squadron was reactivated. Concurrently, the 145th Materiel Squadron was inactivated and returned to the control of the National Guard Bureau. The reorganization was authorized for the purpose of separating responsibilities for aircraft maintenance and supply functions. The most recent concepts authorize a commander of the consolidated aircraft maintenance squadron who is also the Chief of Maintenance. In the supply career area, the commander of the 145th Supply Squadron is also Chief of Supply.

The flying units were redesignated effective 1 January 1966 as a result of the change of the gaining command from Military Air Transport Service to Military Airlift Command. Military units authorized at the beginning of this period and presently authorized are as follows:

Units as of 30 Jun 64	Units as of 30 Jun 66
Hq NC ANG	Hq NC ANG
Hq 145th Air Trnsp Gp (H)	Hq 145th Mil Alft Gp
145th Support Sq (AT)	145th Support Sq
145th Materiel Sq	145th CAM Sq
	145th Supply Sq
145th USAF Disp (AT)	145th USAF Disp
156th Air Trnsp Sq (H)	156th Mil Alft Sq
156th AMEF	156th AMEF
156th Wea Flt (F&O)	156th Wea Flt (Mobile/Fixed)
	206th Wea Flt (SA)
263d Comm Sq (TT)	263d Comm Sq (TT)
	145th Comm Flt (Support)

The aircrew members continue to improve their capabilities to operate the C-121 aircraft. Sixteen aircrews consisting of 2 pilots, 1 navigator, 2 flight engineers, and 1 loadmaster are authorized to operate mission aircraft. This authorization is based on two aircrews for each of the 8 aircraft. During overwater flights, the aircrew is normally augmented by an additional pilot and navigator. In addition sixteen aeromedical crews, consisting of one flight nurse and two aeromedical evacuation technicians for each crew, are authorized for the aeromedical airlift function. Thirteen aircrews are formed and 12 are operationally ready.

The increased flying referred to previously has placed a heavy workload on the aircraft maintenance personnel. Flying time has been practically doubled without a like increase in personnel to maintain the aircraft. A limited amount of overtime and assistance of contract personnel have assisted in meeting the challenge. Just as the aircrews have gained additional experience on the C-121 aircraft, the same applies to our dedicated aircraft maintenance personnel. Accomplishments have been realized although key aircraft maintenance personnel have been lost to higher paying civilian positions. Aircraft flying time has increased from an average of 338 hours per month during the period ending 30 June 1964 to approximately 700 hours per month as of 30 June 1966. The aircraft in-commission rate has exceeded 71% throughout a majority of this period. This rate is in excess of the rate normally expected.

The flying unit continued its accident free record during this period and has been given special recognition by the National Guard Bureau and the gaining command. In August 1966, the NC ANG completed 7 years of accident free flying, and, on 30 June 1966, had accumulated 36,910 hours of accident free flying

time. These records become even more impressive when consideration is given to the fact that four major aircraft conversions have been involved.

The 263d Communications Squadron was realigned during this period. Realignment was necessary due to the publication of a new UMD by the National Guard Bureau. This action did not change the function of the unit. This is a highly regarded unit and has an excellent record in the field of communications operations. The unit commander has done an outstanding job in molding a self-sustaining unit capable of performing its mission in any part of the world.

D. Construction

The following major projects have been completed or were in progress during this reporting period:

1. Two aircraft maintenance docks for the C-121 were completed at Douglas Municipal Airport, Charlotte, N. C., during this period at a cost of $174,184. The two docks provide 14,144 square feet of maintenance area.

2. A section of the taxiway serving runway 5-23, Douglas Municipal Airport, was rebuilt. Cost: $139,453.

3. Pavement construction and repairs accounted for $14,800. This consisted of overlaying the asphalt pavement around the base supply building, construction of additional asphalt pavement behind the maintenance docks, and construction of additional asphalt pavement in the motor pool compound of the 263d Communications Squadron at Badin, N. C.

4. The POL storage system was given a thorough inspection and cleaning. Numerous repairs were made, including the replacement of the underground electrical wiring. Cost: $14,363.

5. A 1200 square foot repair facility for aircraft ground support equipment was constructed for $9,997.

6. A combination Dining Hall and Classroom addition for the 263 Communications Squadron at Badin, N. C., is approximately 95% completed. Contract price is $69,400 for the 3700 square foot addition.

7. The exterior metal walls of the two aircraft maintenance docks have been cleaned and two coats of paint applied at a cost of $3,468.

8. Numerous smaller maintenance and repair projects, including training projects by the Installations Section, 145th Support Squadron, have accounted for $9,741.

E. Field Training

ANGR 50-03 authorizes the performance of a fifteen day active duty for training by two methods, either fifteen continuous days or under the year round concept. The 263d Communications Squadron (TT), the 156th Weather Flight, Mobile, and the 206th Weather Flight use the fifteen continuous days system. The 145th Military Airlift Group uses the "year round" concept. This system was used during Fiscal Years 1965 and 1966. The year round plan permits the spread of available field training manpower throughout the year in direct support of daily mission support requirements. The commander is provided complete flexibility to schedule available mandays in all of the various categories. When effectively used, this plan can be of much value in improving the overall capability of individuals.

During each fiscal year, six primary field training periods were established for personnel, other than rated personnel and others on flying status. An effort was made to schedule approximately one-sixth of the personnel for training during each of the primary periods in order to spread available field training mandays throughout the fiscal year to support mission requirements. In instances where personnel could not attend a primary period, they were scheduled for other periods when services could be used.

Rated personnel and a majority of other personnel on flying status completed field training by making overwater flights. This action was taken in order to qualify personnel on overseas routes, thereby increasing the operational readiness status of personnel in this category. Trips were scheduled to the Far East and to Europe and aircrews operated over routes prescribed for Military Airlift Command. Flight Nurses and medical technicians who had not previously performed 15 days training as medical crew members participated in this training. Others performed the same duty airlifting patients from overseas bases to the United States.

The 263d Communications Squadron participated in Exercise "Dim Light" during Calendar Year 1965: Squadron headquarters was located at Bakalar AFB, Indiana, with tributary teams located at Maxwell AFB, Alabama, Memphis MAP, Tennessee, and Badin, N. C. This arrangement created various travel and logistics problems; however, the field training was completed without incident or serious problem areas.

The 156th Weather Flight (Mobile/Fixed) has attended field training at Air Force Bases during the past two years. This type of training is quite valuable since personnel have an opportunity to work with their counterparts and receive training in the operation of a Weather Flight on an Air Force Base. The most recent field training period was performed from 11-25 June 1966 at Tyndall AFB, Florida. Reports received indicate that unit performed in its usual outstanding manner.

The 206th Weather Flight (SA) activated on 11 December 1965, attended field training with and provided weather support for the 30th Infantry Division, NC ARNG. The unit commander is to be commended for efforts he made to get the unit partially operationally ready in time to accompany the 30th Infantry Division to the field during the period 5-19 June 1966. Unit accomplishments in providing weather support were outstanding especially when the short period since activation is considered.

F. Schools

USAF and other service technical schools listed in the USAF Formal Schools Catalog are available to Air National Guard members. Advanced and lateral courses have not been used to a great extent during this period since mission equipment has not been changed during this period.

Non-prior service personnel enlisting in the Air National Guard are required to complete a minimum of four months active duty for training as a condition of enlistment and in order to become basically qualified in duty Air Force speciality. Due to a requirement that period of active duty begin within 120 days after enlistment, an individual cannot be enlisted until an Air Force service school space has been made available by the National Guard Bureau. The four months active duty requirement may be completed by attending USAF Basic Military Training for six weeks and returning to home station for on-the-job training at the three skill level until four months active duty for training is completed, by attending USAF Basic and USAF Technical School and returning to home station for five skill level OJT until active duty is completed, or by attending Basic Military Training and USAF Service School where duration is four or more months. After the initial active duty training period, airmen receives training toward a higher skill level

through an on-the-job training program. Each airman is pretested as phases of the training program are completed, then tested by the Air Force Test Control Officer prior to being awarded a higher level Air Force Speciality.

USAF Service School spaces have been limited during this period. The manpower limitations (drill pay ceiling) have a direct effect on the number of service school spaces made available by the National Guard Bureau.

G. Air Technician Program

Air Technician management and supervisory functions are decentralized under the provisions of ANGR 40-01, and are performed under the direction of the Base Detachment Commander, North Carolina Air National Guard, Charlotte, N. C. In this capacity, the Base Detachment Commander directs the activities of the Air Technician Detachment, Charlotte, N. C., and the Air Technician Detachment, 263d Communications Squadron (TT), Badin, N. C. Air Technicians perform those functions and duties which cannot be performed by Air National Guard members while in a military status.

The National Guard Bureau has established a Standard Manning Document System. This standard document is intended to authorize identical manpower spaces to units possessing similar aircraft. This system cannot be followed in all situations due to difference in support responsibilities. The standard documents are designed to show **requirements** for the basic manning of an Air Technician Detachment. Due to manpower limitations, and primarily due to overall pilot shortages, the National Guard Bureau has not been in a position to fund for authorized manpower spaces.

The **requirements** or manpower spaces shown on the most recent Air Technician Manning Document indicate an authorization of 151 spaces for the flying base; however, we were limited to a monthly average of 135 employees during Fiscal Year 1966. The Base Detachment Commander is authorized to fill those positions which, in his opinion, are most essential to the performance of the primary mission of the flying base.

The Air Technician manning standard applicable to the 263d Communications Squadron (TT) indicates a **requirement** for 13 employees. Due to limitations in man-years authorized for the State, this unit has been permitted 11 permanent employees.

The Air Technicians are a force of highly skilled personnel and the "backbone" of the Air National Guard program. The technicians have continued their leadership role in making our Air National Guard units a most valuable part of the Air Force. The continuing effort on the part of the National Guard Bureau and the National Guard Association of the United States to secure a well deserved retirement program is indicative of high level regard for this force.

H. Air Advisors

The major air commands designated as gaining commands for Air National Guard units have continued to provide qualified personnel to supervise the training in preparation for performance of the Federal mission. At the close of this reporting period, the officers assigned and functional responsibilities were as follows:

Rank, Name, AFSN	Function	Locations
LTC William H. Byron, Jr. FV669194	Navigator Adv	Charlotte, N. C.
MAJ Hal A. Detrick FR40865	Pilot/Simulator Adv	Charlotte, N. C.
MAJ Arthur S. Gustafson FV591153	Comm Adv	Badin, N. C.

One airman technical advisor is assigned to each of the Weather flights. These airmen perform outstanding services to the Weather Flights and are especially valuable since Air Technicians are not authorized in this functional area.

I. Conclusions

We have progressed from a training concept to an operational concept. There is no question regarding the capability of the Air National Guard. Representatives of the Air Force have made this clear on a number of occasions. Further evidence can be seen in instruction given for use of the Air National Guard for such missions as aeromedical airlift and combat support for Southeast Asia. The term "active duty for training" is no longer used in special orders. Aircrews are performing operational missions while on active duty and are eligible for the same awards and decorations as aircrews of the regular establishment. Eighty-three aircrew members have been awarded the Viet Nam Service

Medal for service in a combat area. This period can be marked in history as the time when Air National Guard aircrews began performing operational missions in support of the Regular establishment involved in near wars. The increased flying time without a like increase in direct support has been an outstanding accomplishment. We must wonder what will happen in future years when the requirement for increased support no longer exists.

Throughout this period of outstanding performance by the Air National Guard Airlift Forces, plans have been announced to inactivate certain Air National Guard units. The North Carolina Air National Guard flying unit has not been affected as of this date. As this is written, plans are being made for the construction of hangar buildings to accommodate much larger aircraft which should be received within the next year.

SECTION X

SIMPLIFIED FISCAL STATEMENT

The financial report of the operation of the Department is made on the fiscal year basis. This report is being made to cover the Fiscal Years 1965 and 1966. The audited reports for the Fiscal Years 1964 and 1965, are incorporated in this report. The Fiscal Year 1966 report has not been audited and will be shown in the next Report of The Adjutant General.

The following figures are a consolidation of expenses of The Adjutant General's Department and The North Carolina Armory Commission for the period 1 July 1964 thru 30 June 1966. The Adjutant General's Department received $193,556.00 in Federal Funds during this period. Items have been rounded out to the nearest dollar.

ADJUTANT GENERAL'S DEPARTMENT

	State	Local	Federal	Total
Administration	$ 377,565			$ 377,565
National Guard	598,394			598,394
Combined Support Maintenance Shop	6,397		19,190	25,587
USP & FO Warehouse & Office	7,416		22,250	29,666
Morris Field	31,123		93,370	124,493
Bluethenthal Field	3,021		9,062	12,083
Wadesboro Radar Station	361		1,082	1,443
Badin Radar Station	1,792		5,378	7,170
Ral-Dur Army Aviation Shop	3,044		9,134	12,178
Service Centers	9,644		28,930	38,574
North Carolina Military Academy	45,532		5,160	50,692
Special Duty—National Guard	21,065			21,065
TOTAL	$1,105,354		$193,556	$1,298,910

NORTH CAROLINA ARMORY COMMISSION

Maintenance & Repairs	$ 60,475			$ 60,475
Deeds and Land Titles	2,810			2,810
Additional Plans and Specifications	382			382
Equipment Purchases	6,541			6,541
Payments on Armory Construction	16,698		4,594	21,292
TOTAL	$ 86,906		$ 4,594	$ 91,500
GRAND TOTAL	$1,192,260		$198,150	$1,390,410
	86%		14%	100%

DEPARTMENT OF THE ADJUTANT GENERAL

Raleigh, North Carolina

REPORT ON AUDIT

Year Ended June 30, 1964

Major General Claude T. Bowers, Adjutant General

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Department of the Adjutant General

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DEPARTMENT OF STATE AUDITOR

BUREAU OF INSTITUTIONAL AND DEPARTMENTAL AUDITING

Raleigh, North Carolina

The Advisory Budget Commission
Raleigh, North Carolina

Gentlemen:

We have made an examination of the accounts and records of the

DEPARTMENT OF THE ADJUTANT GENERAL
Raleigh, North Carolina

for the year ended June 30, 1964, and submit herewith our report.

Exhibit "A" and the supporting Schedules A-1 and A-2 reflect the transactions of the Current Operations Fund and are self-explanatory.

The North Carolina Armory Commission's Current Operations Funds and the related Capital Improvement Funds are reflected in Exhibit "B" and its supporting schedules. These funds primarily provide for the acquisition, construction, and maintenance of necessary armories and facilities. The construction of the armories is a joint operation of the State, local governments, and the Federal Government. Approximately 75% of the cost is reimbursed by the Federal Government.

It may be noted on Exhibit "B" that the unexpended funds for the year 1963-64 were transferred to the 1961 Capital Improvement Fund, Code 66120 as provided by G.S. 143-236.1.

The Statement of Capital Assets as shown in Exhibit "C" was prepared for the purpose of indicating in general the capital assets owned and does not necessarily reflect the true values of the assets.

We wish to express our appreciation for the courtesies and cooperation extended to us during the course of this audit.

Respectfully submitted,
HENRY L. BRIDGES, STATE AUDITOR
Prepared by R. D. Rambean

Approved:
M. L. Widenhouse, C.P.A.
July 1, 1965

DEPARTMENT OF THE ADJUTANT GENERAL
STATEMENT OF CURRENT OPERATIONS FUND, CODE 12021
Year Ended June 30, 1964

—2—
EXHIBIT "A"

UNEXPENDED BALANCE JULY 1, 1963			$ 0
ADDITIONS:			
Appropriations		$519,661.00	
DEPARTMENTAL RECEIPTS:			
FEDERAL FUNDS:			
Morris Field	$43,867.32		
Wadesboro	372.81		
Badin	1,767.45		
Butner, U.S.P & F.O., Bleuthenthal, Raleigh-Durham, & Ser. Centers	43,922.83	89,930.41	
Sale of Surplus Property		251.19	
Transfer from 1962-63		6,000.00	615,842.60
TOTAL BEGINNING BALANCE AND ADDITIONS			$615,842.60
EXPENDITURES (SCHEDULES A-1 AND A-2)			601,754.30
UNEXPENDED BALANCE JUNE 30, 1964, SUBJECT TO REVERSION TO STATE'S GENERAL FUND			$ 14,088.30

DEPARTMENT OF THE ADJUTANT GENERAL
CURRENT OPERATIONS FUND, CODE 12021
DETAIL STATEMENT OF EXPENDITURES

Year Ended June 30, 1964 —3—

SCHEDULE A-1

ADMINISTRATION:		
Salary—Adjutant General	$ 13,666.70	
Salaries and Wages—Staff	139,203.80	
Supplies and Materials	2,995.26	
Postage, Telephone and Telegraph	4,006.79	
Printing and Binding	1,483.61	
Utilities	1,759.70	
Repairs and Alterations	396.63	
Equipment	7,557.52	$171,070.01
NATIONAL GUARD:		
Officer—Special Duty	$ 5,815.67	
Travel—Adjutant General	2,192.61	
Allotment to Organizations	210,799.58	
Commanding General—30th Division	1,000.00	
Physical Exams and Immunizations	1,520.00	
Insurance and Bonding	120.00	
Association Dues	1,245.10	
Adjutant General's Depot	3.28	
Other Expense	722.35	
Travel—Checking Federal Property	1,649.05	
Allotments to Officers and Supply Sergeants	61,426.80	
Workmen's Compensation	77.00	
Moving Expenses	2,102.08	288,673.52
CAMP BUTNER:		
Salaries and Wages	$ 4,320.00	
Supplies and Materials	3,125.13	
Utilities	3,455.43	
Maintenance and Repairs	637.34	11,537.90
U.S.P. AND F.O. WAREHOUSE AND OFFICE:		
Salaries and Wages	$ 5,210.67	
Supplies and Materials	3,657.93	
Utilities	2,895.76	
Maintenance and Repairs	5,586.63	17,350.99
MORRIS FIELD:		
Salaries and Wages	$ 24,038.12	
Supplies and Materials	8,838.83	
Communications and Shipping	3,748.24	
Sub-Contractors	6,000.00	
Utilities	11,557.25	
Maintenance and Repairs	3,492.77	57,675.21

Schedule A-1
Page 2

BLEUTHENTHAL FIELD:		
Salaries and Wages	$ 2,959.10	
Supplies and Materials	507.19	
Utilities	905.79	
Maintenance and Repairs	2,809.24	$ 7,181.32
WADESBORO RADAR STATION:		
Supplies and Materials	$ 76.07	
Communications and Shipping	155.93	
Utilities	159.93	
Maintenance and Repairs	330.00	721.93
BADIN RADAR STATION:		
Supplies and Materials	$ 436.08	
Communications and Shipping	574.74	
Utilities	914.20	
Maintenance and Repairs	1,473.92	3,398.94
RALEIGH-DURHAM ARMY AVIATION SHOP:		
Supplies and Materials	$ 390.34	
Utilities	674.41	
Maintenance and Repairs	172.12	
Contractual Service	4,800.00	6,036.87
SERVICE CENTERS		15,179.88
N. C. MILITARY ACADEMY:		
Salaries and Wages	$ 4,907.30	
Officer—Special Duty	4,331.66	
Travel Expense	8,509.94	
Supplies and Materials	424.02	
Printing	35.13	
Utilities	35.72	18,243.77
SPECIAL DUTY—NATIONAL GUARD:		
Salaries and Wages	$ 4,423.72	
Subsistence	223.99	
Gas and Miscellaneous Expense	36.25	4,683.96
TOTAL EXPEDITURES—(TO EXHIBIT "A")		$601,754.30

DEPARTMENT OF THE ADJUTANT GENERAL
CURRENT OPERATIONS FUND, CODE 12021
COMPARATIVE STATEMENT OF EXPENDITURES BY PURPOSE AND OBJECT

Years Ended June 30, 1963 and June 30, 1964

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SCHEDULE A-2

	Year Ended June 30, 1964	Year Ended June 30, 1963	1962-63 Over, Under* 1963-64
SUMMARY BY PURPOSES:			
Administration	$171,070.01	$158,266.89	$ 12,803.12
National Guard	288,673.52	277,984.98	10,688.54
Camp Butner	11,537.90	17,364.99	5,827.09*
U.S.P. and F.O. Warehouse & Office	17,350.99	11,946.03	5,404.96
Morris Field	57,675.21	53,609.79	4,065.42
Bleuthenthal Field	7,181.32	6,067.10	1,114.22
Wadesboro Radar Station	721.93	732.11	10.18*
Badin Radar Station	3,398.94	2,450.39	948.55
Raleigh-Durham Army Aviation Shop	6,036.87	6,123.94	87.07*
Service Centers	15,179.88	12,592.00	2,587.88
N. C. Military Academy	18,243.77	15,745.78	2,497.99
Special Duty	4,683.96	4,802.47	118.51*
TOTAL EXPENDITURES BY PURPOSES	$601,754.30	$567,686.47	$ 34,067.83
SUMMARY BY OBJECTS:			
Salaries and Wages	$194,305.69	$184,258.88	$ 10,046.81
Supplies and Materials	20,450.85	21,984.47	1,533.62*
Postage, Telephone, and Telegraph	8,485.70	7,211.90	1,273.80
Travel	12,351.60	10,585.21	1,766.39
Printing and Binding	1,518.74	1,577.90	59.16*
Lights, Water and Power	22,358.19	17,099.79	5,258.40
Repairs and Alterations	14,898.65	14,109.11	789.54
General Expense	722.35	643.85	78.50
Insurance and Bonding	120.00	95.00	25.00
Equipment	7,557.52	528.66	7,028.86
Extraordinary	318,985.01	309,591.70	9,393.31
TOTAL EXPENDITURES BY OBJECTS	$601,754.30	$567,686.47	$ 34,067.83

*Indicates Red Figure

NORTH CAROLINA ARMORY COMMISSION
SUMMARY STATEMENT OF STATE APPROPRIATED FUNDS
Year Ended June 30, 1964

EXHIBIT "B"

	Current Operations Fund, Code 12023	Capital Improvement Funds Code 65706	Code 66120	Code 66303	Totals
UNEXPENDED BALANCES, JULY 1, 1964	$ 0	$ 9,196.36*	$330,910.74	$ 0	$ 321,714.38
ADDITIONS:					
Appropriations	$50,500.00	$	$	$200,000.00	$ 250,500.00
RECEIPTS:					
City and County Funds		9,888.95		30,862.74	40,751.69
Federal Funds		196,297.98	263,365.06		459,663.04
Sale of Timber			5,522.70		5,522.70
Transfer from Code 12023			7,723.26		7,723.26
TOTAL ADDITIONS	$50,500.00	$206,186.93	$276,611.02	$230,862.74	$ 764,160.69
TOTAL BEGINNING BALANCES AND ADDITIONS	$50,500.00	$196,990.57	$607,521.76	$230,862.74	$1,085,875.07
DEDUCTIONS:					
Expenditures	$42,776.74	$193,680.08	$572,533.61	$ 0	$ 808,990.43
Transfer to C. I. Fund Code 66120	7,723.26				7,723.26
TOTAL DEDUCTIONS	$50,500.00	$193,680.08	$572,533.61	$ 0	$ 816,713.69
UNEXPENDED BALANCES JUNE 30, 1964, AVAILABLE FOR FUTURE USE	$ 0	$ 3,310.49	$ 34,988.15	$230,862.74	$ 269,161.38
		(Schedule B-1)	(Schedule B-2)	(Schedule B-4)	(Schedule B-5)

*Indicates Red Figure

NORTH CAROLINA ARMORY COMMISSION

STATEMENT OF CURRENT OPERATIONS FUND, CODE 12023

Year Ended June 30, 1964

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SCHEDULE B-1

UNEXPENDED BALANCE JULY 1, 1963			$ 0
ADDITIONS:			
Appropriations			50,500.00
TOTAL BEGINNING BALANCE AND ADDITIONS			$50,500.00
DEDUCTIONS:			
EXPENDITURES:			
Maintenance and Repairs	$42,726.74		
Deeds and Land Titles	50.00	$42,776.74	
Transfer to C.I. Fund Code 66120		7,723.26	50,500.00
UNEXPENDED BALANCE JUNE 30, 1964			$ 0

NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF 1957 CAPITAL IMPROVEMENT FUND
CODE 65706

Year Ended June 30, 1964

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SCHEDULE B-2

UNEXPENDED BALANCE JULY 1, 1963			$ 9,196.36*
ADDITIONS:			
RECEIPTS:			
Wake County		$ 9,888.95	
FEDERAL FUNDS:			
Raleigh-Durham	$108,888.68		
Elizabethtown	9,242.13		
Hamlet	841.24		
Spindale-Forest City	15,720.14		
Morehead City	42,358.34		
Winston-Salem	14,769.30		
Elkin	4,478.15	196,297.98	206,186.93
TOTAL BEGINNING BALANCE AND ADDITIONS			$196,990.57
EXPENDITURES (SCHEDULE B-2)			193,680.08
UNEXPENDED BALANCE JUNE 30, 1964			$ 3,310.49
BALANCE REPRESENTED BY:			
Appropriation Account		$ 0	
Allotment Account		3,310.49	
TOTAL AS ABOVE			$ 3,310.49

*Indicates Red Figure

NORTH CAROLINA ARMORY COMMISSION
1957 CAPITAL IMPROVEMENT FUND, CODE 65706
DETAIL STATEMENT OF EXPENDITURES

Year Ended June 30, 1964

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SCHEDULE B-3

RALEIGH-DURHAM:		
General Contractor	$ 79,997.64	
Plumbing	20,494.53	
Heating	14,368.52	
Electrical	6,785.72	
Engineering	3,889.25	$125,535.66
HAMLET:		
Engineering		116.79
SPINDALE-FOREST CITY:		
General Contractor	$ 15,149.65	
Plumbing	2,606.50	
Heating	690.00	
Electrical	254.94	18,701.09
MOREHEAD CITY:		
General Contractor	$ 15,715.85	
Plumbing	821.01	
Heating	3,016.60	
Electrical	2,151.57	
Engineering	1,328.38	23,033.41
WINSTON-SALEM:		
General Contractor	$ 23,101.90	
Engineering	2,288.24	25,390.14
ELKIN:		
Architect		902.99
TOTAL EXPENDITURES (TO EXHIBIT "B")		$193,680.08

NORTH CAROLINA ARMORY COMMISSION

STATEMENT OF 1961 CAPITAL IMPROVEMENT FUND

CODE 66120

Year Ended June 30, 1964

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SCHEDULE B-4

UNEXPENDED BALANCE, JULY 1, 1963		$330,910.74
ADDITIONS:		
Federal Funds	$263,365.06	
Transfer from Code 12023	7,723.26	
Sale of Timber	5,522.70	276,611.02
TOTAL BEGINNING BALANCE AND ADDITIONS		$607,521.76
EXPENDITURES—Military Center		572,533.61
UNEXPENDED BALANCE, JUNE 30, 1964		$ 34,988.15
BALANCE REPRESENTED BY:		
Appropriation Account	$ 1,260.66	
Allotment Account	33,727.49	
TOTAL AS ABOVE		$ 34,988.15

NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF 1963 CAPITAL IMPROVEMENT FUND
CODE 66303

Year Ended June 30, 1964

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SCHEDULE B-5

UNEXPENDED BALANCE JULY 1, 1963			$ 0
ADDITIONS:			
Appropriations		$200,000.00	
RECEIPTS:			
Jackson County	$ 24,841.98		
Town of Elkin	6,020.76	30,862.74	230,862.74
TOTAL BEGINNING BALANCE AND ADDITIONS			$230,862.74
EXPENDITURES			$ 0
UNEXPENDED BALANCE JUNE 30, 1964			$230,862.74
BALANCE REPRESENTED BY:			
Appropriation Account		$165,226.31	
Allotment Account		65,636.43	
TOTAL AS ABOVE			$230,862.74

NORTH CAROLINA ARMORY COMMISSION

STATEMENT OF CAPITAL ASSETS

June 30, 1964

—12—

EXHIBIT "C"

Location	Cost
MOTOR VEHICLE STORAGE WAREHOUSES:	
Apex	$ 28,280.00
Asheboro	27,875.00
Asheville	47,655.00
Beulaville	17,258.00
Burlington	24,573.00
Clinton	31,867.00
Durham	30,751.11
Forest City	26,856.32
Goldsboro	24,784.00
Hickory	34,040.91
High Point	29,372.00
Jacksonville	27,601.00
Kings Mountain	24,579.00
Lenoir	27,475.00
Lincolnton	24,840.00
Mocksville	30,798.83
Mount Airy	28,427.00
Newton	27,300.00
North Wilkesboro	28,650.00
Parkton	15,666.00
Raleigh	29,197.36
Red Springs	27,845.00
Rocky Mount	26,781.49
Roxboro	28,305.43
Scotland Neck	26,025.00
Southern Pines	30,075.00
Spindale	28,925.00
Statesville	23,300.00
Tarboro	29,029.00
Wallace	16,970.00
Warsaw	28,459.00
Wilson	9,895.00
Youngsville	31,700.00
NATIONAL GUARD ARMORIES:	
Ahoskie	96,968.50
Asheboro	123,513.94
Asheville	155,570.44
Belmont	130,620.78
Benson	134,154.47
Bladenboro	95,387.50
Burlington	97,281.00

Location		Cost
Charlotte		$ 274,103.77
Clinton		102,306.00
Durham		246,962.66
Edenton		65,000.00
Elizabeth City		141,785.21
Elizabethtown		135,788.87
Fair Bluff		127,500.00
Farmville		133,813.10
Fayetteville		117,159.00
Forest City		143,895.43
Greensboro		308,815.21
Greenville		65,000.00
Goldsboro	Estimated	92,705.00
Hamlet		131,301.68
Hendersonville		149,322.64
Hickory		90,525.00
High Point		65,000.00
Kings Mountain		142,903.89
Kinston		93,928.00
Laurinburg		140,573.59
Lenoir		97,528.00
Lexington		103,691.00
Lincolnton		129,829.96
Monroe		65,000.00
Mooresville		138,694.81
Morehead City		215,108.27
Morganton		65,000.00
Mount Airy		128,485.58
Mount Olive		135,405.29
New Bern		65,000.00
Newton		130,529.14
North Wilkesboro		93,308.00
Oxford		99,615.00
Parkton		65,000.00
Raeford	Estimated	100,000.00
Raleigh-Durham Airport		268,213.23
Red Springs		98,513.00
Reidsville	Estimated	100,000.00
Roanoke Rapids		65,000.00
Rockingham		133,717.35
Rocky Mount		150,000.00
Roxboro		135,892.58
Salisbury		65,000.00
Shallotte		153,035.94
Siler City		136,977.20
Smithfield		135,510.71
Snow Hill		124,281.98
Southern Pines		130,000.00
St. Pauls		128,322.67

Location	Cost
Statesville	$ 139,417.14
Tarboro	91,598.00
Thomasville	92,968.00
Wallace	135,330.73
Warsaw	102,444.00
Washington	65,000.00
Whiteville	65,000.00
Williamston	96,698.50
Wilmington	96,157.00
Wilson	65,000.00
Windsor	143,505.25
Winston-Salem	206,096.40
Woodland	140,230.97
Zebulon	94,205.00
U.S.P. AND F.O. WAREHOUSE AND OFFICE	363,428.31
TOTAL CAPITAL ASSETS	$9,850,781.14

DEPARTMENT OF THE ADJUTANT GENERAL

Raleigh, North Carolina

REPORT ON AUDIT

Year Ended June 30, 1965

Major General Claude T. Bowers, Adjutant General

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Department of the Adjutant General

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"C" Statement of Capital Assets 75

DEPARTMENT OF STATE AUDITOR

BUREAU OF INSTITUTIONAL AND DEPARTMENTAL AUDITING

Raleigh, North Carolina

The Advisory Budget Commission
Raleigh, North Carolina
Gentlemen:

We have made an examination of the accounts and records of the

DEPARTMENT OF THE ADJUTANT GENERAL

Raleigh, North Carolina

for the year ended June 30, 1965 and submit herewith our report.

Exhibit "A" and its supporting Schedules A-1 and A-2 report the transactions of the Current Operations Fund and will be found self-explanatory. The additional appropriation of $5,547.00 from the Contingency and Emergency Fund was caused by the increase in National Guard Expenses incurred when the Guard was ordered into State Service in Laurinburg after a tornado, and in Goldsboro and Kinston during flood emergencies.

Exhibit "B" and supporting Schedules B-1, B-2, B-3, B-4 and B-5 report the operations of the North Carolina Armory Commission. This Commission is charged with the responsibility of acquiring sites, and constructing and maintaining suitable armories for the various National Guard Units and other military establishments throughout the State. The construction of armories is a joint operation of Local, State, and Federal Governments. Approximately 75% of the cost of construction is reimbursed by the Federal Government. There are a few armories in the State constructed entirely by the Federal Government.

It will be noted that the unexpended balance of $13,589.05 remaining in the Current Operations Code 12023 is not reverted, but is transferred to the 1961 Capital Improvement 66120 as provided in G.S. 143-236.1.

Exhibit "C" is a statement of Capital Assets and includes all armories and other establishments constructed and accepted to date by the Armory Commission. Two projects are included which were completed entirely by the Federal Government; the addition to the Asheboro Armory, and the Combined Support Maintenance Shop in the Military Center at Raleigh. This schedule shows in general the value of assets owned, but does not necessarily reflect the actual or market value of the various establishments.

We wish to express our appreciation to the staff of the department for the courtesies and co-operation extended us during the course of this assignment.

Respectfully submitted,

HENRY L. BRIDGES, STATE AUDITOR
Prepared by George Oldham

Approved:
M. L. Widenhouse, C.P.A.

November 2, 1965

DEPARTMENT OF THE ADJUTANT GENERAL
STATEMENT OF CURRENT OPERATIONS FUND—CODE 12021
Year Ended June 30, 1965

—2—
EXHIBIT "A"

UNEXPENDED BALANCE JULY 1, 1964			$ 0
ADDITIONS:			
Regular Appropriation		$526,075.00	
Contingency and Emergency Fund Appropriations		5,547.00	
TOTAL STATE APPROPRIATION		$531,622.00	
DEPARTMENTAL RECEIPTS:			
FEDERAL FUNDS:			
Morris Field	$ 43,738.37		
Wadesboro	707.45		
Badin Radar	3,150.09		
Butner, U. S. P. & F. O., Bleuthenthal, Raleigh-Durham, & Service Centers	50,681.87		
N. C. Military Academy	1,684.74	99,962.52	
Sale of Surplus Property		150.39	631,734.91
TOTAL BEGINNING BALANCE AND ADDITIONS			$631,734.91
EXPENDITURES—(SCHEDULES A-1 AND A-2)			617,171.90
UNEXPENDED BALANCE JUNE 30, 1965 SUBJECT TO REVERSION TO STATE'S GENERAL FUND			$ 14,563.01

DEPARTMENT OF THE ADJUTANT GENERAL
CURRENT OPERATIONS FUND, CODE 12021
DETAIL STATEMENT OF EXPENDITURES

Year Ended June 30, 1965 —3—

SCHEDULE A-1

ADMINISTRATION:		
Salary—Adjutant General	$ 14,000.04	
Salaries and Wages —Staff	143,460.05	
Supplies and Materials	3,398.85	
Postage, Tel. and Tel.	4,243.87	
Printing and Binding	1,449.29	
Utilities	3,258.97	
Repairs and Alterations	397.70	
Equipment	1,485.99	$171,694.76
NATIONAL GUARD:		
Officers—Special Duty	$ 4,553.30	
Travel—Adjutant General	2,641.35	
Allotment to Organizations	209,086.20	
Commanding General—30th Inf. Division	1,000.00	
Physical Exams and Immunizations	1,297.00	
Insurance and Bonding	377.00	
Association Dues	1,285.60	
Other Expense	935.50	
Travel—Checking Federal Property	1,789.18	
Allotments to Officers and Supply Sergeants	68,159.55	
Workmen's Compensation	2,027.50	
Moving Expenses	1,239.17	294,391.35
CAMP BUTNER:		
Salaries and Wages	$ 2,537.00	
Supplies and Materials	1,117.89	
Utilities	1,983.09	
Maintenance and Repairs	128.89	5,766.87
U. S. P. AND F. O. WAREHOUSE AND OFFICE:		
Salaries and Wages	$ 4,814.39	
Supplies and Materials	2,953.14	
Utilities	3,023.95	
Maintenance and Repairs	3,549.98	14,341.46
MORRIS FIELD:		
Salaries and Wages	$ 24,332.50	
Supplies and Materials	7,906.79	
Communications and Shipping	3,756.29	
Sub-Contractors	6,000.00	
Utilities	11,433.87	
Maintenance and Repairs	7,071.33	60,500.78

BLEUTHENTHAL FIELD:		
Salaries and Wages	$ 3,548.00	
Supplies and Materials	589.51	
Utilities	831.35	
Maintenance and Repairs	1,109.69	$ 6,078.55
WADESBORO RADAR STATION:		
Supplies and Materials	$ 0	
Communications and Shipping	148.42	
Utilities	229.50	
Maintenance and Repairs	334.62	712.54
BADIN RADAR STATION:		
Supplies and Materials	$ 756.22	
Communications and Shipping	775.35	
Utilities	1,194.20	
Maintenance and Repairs	864.87	3,590.64
RALEIGH-DURHAM ARMORY AVIATION SHOPS:		
Supplies and Materials	$ 624.79	
Utilities	666.07	
Maintenance and Repairs	84.88	
Contractual Services	4,800.00	6,175.74
SERVICE CENTERS		21,920.31
N. C. MILITARY ACADEMY:		
Salaries and Wages	$ 6,540.00	
Officer—Special Duty	4,932.26	
Travel Expense	4,369.76	
Supplies and Materials	889.63	
Printing	0	
Utilities	0	
Maintenance and Repairs	1,900.00	18,631.65
SPECIAL DUTY—NATIONAL GUARD:		
Salaries and Wages	$ 6,171.28	
Subsistence	381.13	
Gas and Miscellaneous Purchases	283.14	6,835.55
COMBINED FIELD MAINTENANCE SHOP:		
Salaries and Wages	$ 1,806.00	
Supplies and Materials	2,539.49	
Utilities	1,637.46	
Maintenance and Repairs	548.75	6,531.70
TOTAL EXPENDITURES—(TO EXHIBIT "A")		$617,171.90

DEPARTMENT OF THE ADJUTANT GENERAL
CURRENT OPERATIONS FUND, CODE 12021
COMPARATIVE STATEMENT OF EXPENDITURES BY PURPOSE AND OBJECT

Years Ended June 30, 1965 and June 30, 1964

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SCHEDULE A-2

	Year Ended June 30, 1965	Year Ended June 30, 1964	Increase or Decrease*
SUMMARY BY PURPOSE:			
Administration	$171,694.76	$171,070.01	$ 624.75
National Guard	294,391.35	288,673.52	5,717.83
Camp Butner	5,766.87	11,537.90	5,771.03*
U. S. P. and F. O. Warehouse & Office	14,341.46	17,350.99	3,009.53*
Morris Field	60,500.78	57,675.21	2,825.57
Bleuthenthal Field	6,078.55	7,181.32	1,102.77*
Wadesboro Radar Station	712.54	721.93	9.39*
Badin Radar Station	3,590.64	3,398.94	191.70
Raleigh-Durham Aviation Shop	6,175.74	6,036.87	138.87
Service Centers	21,920.31	15,179.88	6,740.43
N. C. Military Academy	18,631.65	18,243.77	387.88
Special Duty—National Guard	6,835.55	4,683.96	2,151.59
Combined Field Maint. Shop	6,531.70	0	6,531.70
TOTAL EXPENDITURES BY PURPOSE	$617,171.90	$601,754.30	$ 15,417.60
SUMMARY BY OBJECT:			
Salaries and Wages	$201,037.98	$194,305.69	$ 6,732.29
Supplies and Materials	20,776.31	20,450.85	325.46
Postage, Tel. and Tel.	8,923.93	8,485.70	438.23
Travel Expense	8,800.29	12,351.60	3,551.31*
Printing and Binding	1,449.29	1,518.74	69.45*
Lights, Water, Power	24,258.46	22,358.19	1,900.27
Repairs and Alterations	15,990.71	14,898.65	1,092.06
General Expense	935.50	722.35	213.15
Insurance and Bonding	377.00	120.00	257.00
Equipment	1,485.99	7,557.52	6,071.53*
Extraordinary	333,136.44	318,985.01	14,151.43
TOTAL BY OBJECTS (EXHIBIT "A")	$617,171.90	$601,754.30	$ 15,417.60

*Indicates Red Figure.

NORTH CAROLINA ARMORY COMMISSION
SUMMARY STATEMENT OF STATE APPROPRIATED FUNDS
Year Ended June 30, 1965

EXHIBIT "B"

	Current Operations Fund Code 12023	Capital Improvement Funds Code 65706	Code 66120	Code 66303	Totals
UNEXPENDED BALANCE, JULY 1, 1964	$ 0	$ 3,310.49	$ 34,988.15	$230,862.74	$269,161.38
ADDITIONS:					
State Appropriated Funds	$ 36,000.00	$ 0	$ 0	$ 0	$ 36,000.00
RECEIPTS:					
Federal Funds		9,931.47	4,594.00	173,635.79	188,161.26
City and County Funds				77,094.00	77,094.00
Sale of Timber			2,587.01		2,587.01
Transfer from Code 12023			13,589.05		13,589.05
TOTAL ADDITIONS	$ 36,000.00	$ 9,931.47	$ 20,770.06	$250,729.79	$317,431.32
TOTAL BEGINNING BALANCE AND ADDITIONS	$ 36,000.00	$ 13,241.96	$ 55,758.21	$481,592.53	$586,592.70
DEDUCTIONS:					
Expenditures	$ 22,410.95	$ 13,241.96	$ 27,566.64	$314,419.98	$377,639.53
Transfer to C. I. Fund 66120	13,589.05				13,589.05
TOTAL DEDUCTIONS	$ 36,000.00	$ 13,241.96	$ 27,566.64	$314,419.98	$391,228.58
UNEXPENDED BALANCES JUNE 30, 1965, AVAILABLE FOR FUTURE USE	$ 0	$ 0	$ 28,191.57	$167,172.55	$195,364.12
	(Schedule B-1)	(Schedule B-2)	(Schedule B-3)	(Schedule B-4) (Schedule B-5)	

NORTH CAROLINA ARMORY COMMISSION

STATEMENT OF CURRENT OPERATIONS FUND—CODE 12023

Year Ended June 30, 1965

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SCHEDULE B-1

UNEXPENDED BALANCE JULY 1, 1964			$ 0
ADDITIONS:			
Appropriations			36,000.00
TOTAL BEGINNING BALANCE AND ADDITIONS			$ 36,000.00
DEDUCTIONS:			
EXPENDITURES:			
Maintenance and Repair	$ 20,241.70		
Deeds and Land Titles	2,169.25	$ 22,410.95	
Transfer to C. I. Fund Code 66120		13,589.05	36,000.00
UNEXPENDED BALANCE JUNE 30, 1965			$ 0

NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF 1957 CAPITAL IMPROVEMENT FUND
CODE 65706

Year Ended June 30, 1965

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SCHEDULE B-2

UNEXPENDED BALANCE JULY 1, 1964		$ 3,310.49
ADDITIONS:		
RECEIPTS:		
Federal Funds		9,931.47
TOTAL BEGINNING BALANCE AND ADDITIONS		$ 13,241.96
EXPENDITURES:		
Elkin—A. L. Jarrell & Sons—Gen. Contract (Exhibit B)		(A) 13,241.96
UNEXPENDED BALANCE JUNE 30, 1965		$ 0
BALANCE REPRESENTED BY:		
Appropriation Account	$ 0	
Allotment Account	0	
TOTAL AS ABOVE		$ 0

(A) The remainder of expenditures for the Elkin Armory are recorded in Schedule B-4, Code 66303.

NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF 1961 CAPITAL IMPROVEMENT FUND
CODE 66120

Year Ended June 30, 1965

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SCHEDULE B-3

UNEXPENDED BALANCE, JULY 1, 1964			$ 34,988.15
ADDITIONS:			
Federal Funds		$ 4,594.00	
Sale of Timber		2,587.01	
Transfer from Code 12023		13,589.05	20,770.06
TOTAL BEGINNING BALANCE AND ADDITIONS			$ 55,758.21
EXPENDITURES:			
ARMORY CONSTRUCTION:			
N. C. Military Center		$ 16,865.70	
ARMORY MAINTENANCE:			
Additional Plans and Specifications	$ 294.90		
Butner Reforestation Program	6,246.75		
Equipment Purchases	4,159.29	10,700.94	
TOTAL EXPENDITURES (EXHIBIT "B")			27,566.64
UNEXPENDED BALANCE JUNE 30, 1965			$ 28,191.57
REPRESENTED BY:			
Appropriation Account Balance			$ 0
Allotment Account Balance			28,191.57
TOTAL AS ABOVE			$ 28,191.57

NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF 1963 CAPITAL IMPROVEMENT FUND
CODE 66303

Year Ended June 30, 1965

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SCHEDULE B-4

UNEXPENDED BALANCE JULY 1, 1964			$230,862.74
ADDITIONS:			
FEDERAL FUNDS:			
Elkin	$ 77,390.58		
Sylva	93,713.96		
Fremont	2,531.25	$173,635.79	
CITY-COUNTY FUNDS:			
Town of Elkin	$ 8,000.00		
City of Winston-Salem	69,094.00	$ 77,094.00	250,729.79
TOTAL BEGINNING BALANCE AND ADDITIONS			$481,592.53
EXPENDITURES (SCHEDULE B-5 & EXH. "B")			314,419.98
UNEXPENDED BALANCE JUNE 30, 1965			$167,172.55
REPRESENTED BY:			
Appropriation Account		$164,101.31	
Allotment Account		3,071.24	
TOTAL AS ABOVE			$167,172.55

NORTH CAROLINA ARMORY COMMISSION
1963 CAPITAL IMPROVEMENT FUND—CODE 66303
DETAIL STATEMENT OF EXPENDITURES

Year Ended June 30, 1965

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SCHEDULE B-5

ARMORY CONSTRUCTION:		
ELKIN:		
General Contract	$(A) 73,185.04	
Plumbing	12,476.00	
Heating	15,610.00	
Electrical	7,964.00	
Engineering	1,997.50	$111,232.54
SYLVA:		
General Contract	$ 95,603.40	
Plumbing	12,544.50	
Heating	14,278.50	
Electrical	6,026.96	
Engineering	2,265.08	130,718.44
FREMONT:		
Architect		3,375.00
WINSTON-SALEM:		
General Contract	$ 43,874.00	
Plumbing	2,954.00	
Heating	13,474.00	
Electrical	8,792.00	69,094.00
TOTAL EXPENDITURES—(TO EXHIBIT B)		$314,419.98

(A)—Refer also to Schedule B-2. Capital Improvement Fund of 1957, Code 65706. $13,241.96 was expended from that Code in order to close it.

NORTH CAROLINA ARMORY COMMISSION
STATEMENT OF CAPITAL ASSETS
AT JUNE 30, 1965

—12—
EXHIBIT "C"

Location	Cost
MOTOR VEHICLE STORAGE WAREHOUSES:	
Apex	$ 28,280.00
Asheboro	27,875.00
Asheville	47,655.00
Beulaville	17,258.00
Burlington	24,573.00
Clinton	31,867.00
Durham	30,751.11
Forest City	26,856.32
Goldsboro	24,784.00
Hickory	34,040.91
High Point	29,372.00
Jacksonville	27,601.00
Kings Mountain	24,579.00
Lenoir	27,475.00
Lincolnton	24,840.00
Mocksville	30,798.83
Mount Airy	28,427.00
Newton	27,300.00
North Wilkesboro	28,650.00
Parkton	15,666.00
Raleigh	29,197.36
Red Springs	27,845.00
Rocky Mount	26,781.49
Roxboro	28,305.43
Scotland Neck	26,025.00
Southern Pines	30,075.00
Spindale	28,925.00
Statesville	23,300.00
Tarboro	29,029.00
Wallace	16,970.00
Warsaw	28,459.00
Wilson	9,895.00
Youngsville	31,700.00
NATIONAL GUARD ARMORIES:	
Ahoskie	96,968.50
Asheboro	123,513.94
(C) Asheboro Addition	84,566.00
Asheville	155,570.44
Belmont	130,620.78
Benson	134,154.47
Bladenboro	95,387.50

Location	Cost
Burlington	$ 97,281.00
Charlotte	274,103.77
Clinton	102,306.00
Durham	246,962.66
Edenton	65,000.00
Elizabeth City	141,785.21
Elizabethtown	135,788.87
(A) Elkin	124,474.50
Fair Bluff	127,500.00
Farmville	133,813.10
Fayetteville	117,159.00
Forest City	143,895.43
Greensboro	308,815.21
Greenville	65,000.00
Goldsboro (Estimated)	92,705.00
Hamlet	131,301.68
Hendersonville	149,322.64
Hickory	90,525.00
High Point	65,000.00
Kings Mountain	142,903.89
Kinston	93,928.00
Laurinburg	140,573.59
Lenoir	97,528.00
Lexington	103,691.00
Lincolnton	129,829.96
Monroe	65,000.00
Mooresville	138,694.81
Morehead City	215,108.27
Morganton	65,000.00
Mount Airy	128,485.58
Mount Olive	135,405.29
New Bern	65,000.00
Newton	130,529.14
North Wilkesboro	93,308.00
Oxford	99,615.00
Parkton	65,000.00
Raeford (Estimated)	100,000.00
Raleigh-Durham Airport	268,213.23
Red Springs	98,513.00
Reidsville (Estimated)	100,000.00
Roanoke Rapids	65,000.00
Rockingham	133,717.35
Rocky Mount	150,000.00
Roxboro	135,892.58
Salisbury	65,000.00
Shallotte	153,035.94
Siler City	136,977.20
Smithfield	135,510.71

Location	Cost
Snow Hill	$ 124,281.98
Southern Pines	130,000.00
St. Pauls	128,322.67
Statesville	139,417.14
Sylva	130,718.44
Tarboro	91,598.00
Thomasville	92,968.00
Wallace	135,330.73
Warsaw	102,444.00
Washington	65,000.00
Whiteville	65,000.00
Williamston	96,698.50
Wilmington	96,157.00
Wilson	65,000.00
Windsor	143,505.25
Winston-Salem	206,096.40
(B) Winston-Salem—Police Academy Addition	69,094.00
Woodland	140,230.97
Zebulon	94,205.00
U. S. P. AND F. O. WAREHOUSE AND OFFICE	363,428.31
(C) COMBINED SUPPORT MAINTENANCE SHOP	423,145.50
TOTAL CAPITAL ASSETS	$10,682,779.58

A. From Code 65706	$ 13,241.96
From Code 66303	111,323.54
	$124,474.50

B. Reimbursed 100% by City of Winston-Salem
C. Constructed entirely with Federal Funds

REPORT OF THE UNITED STATES PROPERTY AND FISCAL OFFICER

FISCAL YEARS 1965 AND 1966

6 September 1966

TO: The Adjutant General, State of North Carolina

GENERAL INFORMATION

The following report of the operation of activities of the USPFO for North Carolina for Fiscal Years 1965 and 1966, beginning 1 July 1964 and ending 30 June 1966, is respectfully submitted.

The USPFO is authorized this State under the provisions of Title 10, United States Code, Section 708. The required duties of this position are prescribed in Federal Statutes which are implemented by the Secretary of the Army and the Secretary of the Air Force by means of Army and Air Force Regulations, National Guard Bureau Regulations and other directives. In the Comptroller area, he is responsible for the financial planning, obligating, accounting, reporting and administrative control of Federal funds allotted to the State for the support of Army and Air National Guard units and activities in the State. In the Logistical area, he is responsible for the requisitioning, receipt, issue, shipment, disposition and accounting for supplies furnished and equipment loaned to the State by the Federal Government for the training support of Federally recognized Army and Air National Guard units and activities in the State. The USPFO is specifically designated by the National Guard Bureau as the Purchasing and Contracting Officer and the Transportation Officer for the National Guard of this State. The USPFO is also designated as the representative of the National Guard Bureau responsible for making interim and final inspections of all projects for the National Guard of this State constructed under State contracts utilizing Federal funds. Annex B to this report contains a breakdown of the functions of the Divisions and Offices of this Activity in the two years covered by the report.

To assist the USPFO in carrying out his responsibilities, this office is authorized a total of fifty-nine (59) technician employees under the Army National Guard Technician Program. The organizational manning structure for these employees is established in accordance with functional criteria developed by the National Guard Bureau on a nationwide basis. Under the Air National Guard Technician Program, technicians are authorized for this purpose at the North Carolina Air National Guard Activities located at Douglas Municipal Airport, Charlotte, N. C.

Colonel Thomas B. Longest, who was appointed to this position 1 May 1959, served as the USPFO for the State during the period of this report.

FACILITIES

This office was one of the original eight USPFO offices selected nationwide by the National Guard Bureau in which a complete Automatic Data Processing System was installed in the first part of Fiscal Year 1965 to

program implementation of Automatic Data Processing. This installation required additional floor space, air conditioning and humidity control in the USPFO building which was completed in October, 1964 at a total cost of $4,461.00 (100% Federal Funds). The required ADP equipment was installed and the ADP Center was operational in October 1964 to provide Automatic Machine Accounting for the Office of the USPFO and other staff sections of the Department.

LOGISTICS

During the period of this report, the military situation in Southeast Asia had a marked effect on all phases of the logistical operation. Major items of equipment indicated in Annexes D and E were withdrawn and shipped to National Guard Selected Reserve Forces of other States and to Regular Army installations to fill essential equipment shortages. In addition, major items indicated in Annex F were earmarked for units of the National Guard Selected Reserve Forces of other States to fill future mobilization requirements. Notwithstanding the above programs, this State received and distributed the additional major items of equipment indicated in Annex G. This State has the items indicated in Annex H earmarked in FTECS's for use during periods of Annual Field Training which would become assets in the event of mobilization.

Significant changes in Stock Record Accounting and Supply Procedures of this office and at unit level were initiated during the report period. All records required by current regulations are maintained by Automatic Data Processing which has eliminated the necessity of manual posting of accounting records. Unit requests for property are submitted on punch cards adapted for ADP procedures, thus reducing the work load at the unit level. On 1 April 1965, a Service Stock was established for the issue of Individual Clothing with a minimum of documentation, which materially assisted the using units.

Limited funding available during the report period for procurement of essential items of TOE equipment, precluded an improvement in the supply posture in the equipment area. However, the funding support available for procurement of repair parts, office supplies and clothing during the period were adequate to support operations.

Emphasis was and is still being placed on all phases of logistics management to insure utilization of assets available, equal distribution of equipment, improvement of procedures and service to the using units.

CONTRACTS AND CONSTRUCTION PROJECTS

The Non-Army construction projects completed for the Army National Guard during the period of this report consisted of alterations to Organizational Maintenance Shop at Asheville and construction of the Combined Support Maintenance Shop at Raleigh. The new maintenance shop building, located on Reedy Creek Road, was constructed utilizing $401,542.00 in Federal funds and $1,881.00 in State funds. A considerable number of repair and construction projects were completed for the N. C. Air National Guard during the period of this report. At the present time, the construction of a dining classroom addition to an existing building at Badin is

being accomplished. This project will cost $70,197.00 utilizing 100% Federal funds. Annex C to this report contains a listing of all Non-Armory projects completed during this reporting period, including their costs, arranged according to location.

COMPTROLLER

Total Federal Funds including pay for Inactive Duty Training were expended for support of the National Guard in this State in the amount of $11,407,948.87 during FY 1965 and $12,945,462.14 during FY 1966. A breakdown of these expenditures is included in Annex A to this report. Technician leave and payroll records and Fiscal Accounting records were completely mechanized on IBM equipment during FY 1965. Report and card formats were established for Report on Status of Allotments and Object Classification Report and accepted by the National Guard Bureau for all states during FY 1966.

INSPECTIONS

The activities of the USPFO were inspected once each Fiscal Year by the Third U. S. Army Inspector General and a rating of Superior was received on each of these inspections.

The vehicles and equipment used by the USPFO Warehouse were inspected by Command Maintenance Inspection Teams each Fiscal Year and there were no reportable deficiencies on either of these inspections.

The Office of the Inspector General, Headquarters, Eastern Transport Air Force, conducted a General Inspection of Headquarters, N. C. Air National Guard, Charlotte, N. C., once each Fiscal Year. In addition, a Special Comptroller Inspection was conducted by the Office of the Inspector General, Headquarters, Military Airlift Command, during the period 17-18 February 1966. No ratings are given on inspections conducted by regular Air Force personnel; however, the reports noted that accounts maintained by the Assistant USPFO's at that installation for this office were adequately maintained.

In the audit of the North Carolina Army National Guard made by the U. S. Army Audit Agency during the period 21 March-27 May 1966, there was no condition disclosed in the operations of this Activity which required a recommendation for change in procedure or corrective action. Two minor findings in the Logistical Area were made by the Audit Team and necessary changes were made during the audit. These two minor findings were not considered by the U. S. Army Audit Agency to be of sufficient importance to warrant inclusion in the audit report.

The USAF Resident Auditor, Shaw AFB, S. C., made an audit of the accountable records and supporting documents and internal controls of Headquarters, N. C. Air National Guard, Charlotte, N. C., in November 1965. This audit found that the activities and accounts maintained by the Assistant USPFO's at that installation for this office were satisfactorily managed.

The Atlanta Region of the Defense Contract Audit Agency made an audit each Fiscal Year of the costs of each of the five Service Contracts administered by this office for the support of facilities used by the North

Carolina Army and Air National Guard. No exception was taken by the Defense Contract Audit Agency to the costs or the payments made by this office under these contracts.

In addition to the inspection by other agencies and higher headquarters, audit personnel of this office conducted ten (10) internal reviews of various USPFO functions during the period covered by this report to check and evaluate financial and internal controls.

APPRECIATION

I wish to express my appreciation to the personnel of this Office who have supported me wholeheartedly and loyally in this assignment and without whose help and cooperation the Office could not have functioned as efficiently as it has or attained the ratings on our inspections as outlined above. I would also like to acknowledge the helpful advice and splendid cooperation and assistance provided by Major General Claude T. Bowers, The Adjutant General, Brigadier General Roy E. Thompson, The Assistant Adjutant General and Brigadier General William J. Payne, The Assistant Adjutant General for Air. In addition, the support and assistance rendered by the other members of The Adjutant General's Department and all units and activities of the North Carolina National Guard has been outstanding and for this we are most grateful. We pledge our continued efforts toward all progress possible in the years ahead and will continually strive to help produce in our State the best Army and Air National Guard units in our Nation.

THOMAS B. LONGEST
Colonel, NGB
USPFO for N. C.

Annex A—Itemized Expenditure of Federal Funds

Annex B—Activities of Divisions and Offices

Annex C—List of Completed Non-Armory Construction Projects, Location and Cost

Annex D—List of Major Items of Equipment Withdrawn From NCARNG Units For Other NG Selected Reserve Forces

Annex E—List of Major Items of Equipment Withdrawn From NCARNG Units For Regular Army Units

Annex F—List of Major Items of Equipment Earmarked For Possible Withdrawal From NCARNG Units For NG Selected Reserve Forces

Annex G—List of Major Items of Equipment Received and Distributed to ARNG Units of this State

Annex H—List of Major Items of Equipment Earmarked at NG FTECS's For ARNG Units of this State

ANNEX A

ITEMIZED EXPENDITURE OF FEDERAL FUNDS

The following is an itemized statement of expenditures of Federal funds including pay for inactive duty training for period of report:

	FY 1965	FY 1966
Total Expenditure	$11,407,948.87	$12,945,462.14
Army National Guard	9,130,390.87	10,657,108.14
Air National Guard	2,277,558.00	2,288,354.00
Pay of Civilian Technicians		
Army	2,790,691.99	2,992,273.86
Air	1,054,702.00	1,115,940.00
Operation of Units		
Army	1,007,555.74	1,287,954.68
Air	262,901.00	280,222.00
Service Contracts		
Army	49,263.00	51,934.00
Air	49,407.00	51,250.00
Repairs and Utilities		
Army	11,707.54	3,154.09
Air	1,000.00	1,838.00
Pay for Armory Drills		
Army	3,425,991.29	3,956,446.17
Air	515,838.00	556,995.00
AFT Pay and Allowances		
Army	1,326,904.45	1,729,450.17
Air	181,349.00	198,620.00
AFT Costs other than P&A		
Army	199,061.02	276,888.44
Air	5,465.00	3,428.00
Armory and Non-Armory Construction		
Army	2,372.64	.00
Air	165,184.00	16,900.00
Service and Army Area School Costs		
Army	261,414.89	292,051.87
Air	39,217.00	60,811.00
Uniform Allowances		
Army	25,750.00	17,200.00
Air	1,850.00	2,350.00
Pay and Allowances while Hospitalized		
Army	19,613.11	14,855.44
Air	645.00	.00
Civil Defense Operation		
Army	10,065.20	34,899.42

ANNEX B

ACTIVITIES OF DIVISIONS AND OFFICES

1. Administrative Office
   a. Received, processed and distributed all incoming mail, dispatched outgoing mail and processed all USPFO NC publications.
   b. Maintained a central administrative file for all USPFO NC Activities.
   c. Prepared and distributed all changes to USPFO NC Manuals.
   d. Maintained current USPFO NC library of Regulations and Directives.
   e. Maintained the Records Holding Area for USPFO NC.
   f. Assembled data and prepared USPFO NC Monthly Performance Data Report required by the National Guard Bureau.
   g. Maintained control and safekeeping of classified material received by the USPFO NC.
   h. Prepared and distributed all USPFO NC publications, including operation of multilith and photocopy machine.
   i. Maintained Biweekly Time and Attendance Report for USPFO NC Technicians.
   j. Administered the Records Administration Program for the maintenance and disposition of records required in the operation of the USPFO NC.
   k. Prepared and maintained a current consolidated list of file numbers used in the USPFO NC Activities.

2. Logistics Division	FY 1965	FY 1966
a. Number of Property Vouchers Processed	97,349	83,714
b. Number of Requisitions forwarded to Depots	15,168	14,927
c. Number of Purchase Requests Prepared	128	125
d. Number of Excess Reports Prepared	157	515
e. Total Value of Excess Reports	$595,256.00	$1,559,481.21
f. Total Value of Excess Dispositions	$588,453.00	$1,113,805.40
g. Number of Unit Issue Documents Processed	58,846	40,758
h. Number of Unit Turn-In Documents Processed	18,300	17,100
i. Total Value of Salvage Turned-in- to PDO	$147,400.00	$ 211,536.06
j. Number of Statements of Charges Processed	530	294
k. Number of Certificates of Droppage Processed	200	197
l. Total Value of Certificates of Droppages	$ 27,705.48	$ 22,429.35
m. Number of Inventory Adjustment Reports Processed	264	312
n. Number of Miscellaneous Documents Processed	8,623	9,486

o. Number of Scheduled Deliveries	462	404
p. Number of Actual Deliveries Made	2,305	2,213
q. Number of Miles Driven to Deliver Property	53,769	57,774
r. Number of Transactions in Equipment Exchange Shop	5,243	7,363
s. Number of Items Exchanged by EES	6,714	8,613
t. Job Order Property Delivered and Picked-up	6,997	7,050
u. Number of Transportation Requests	1,229	823
v. Number of Bills of Lading	83	213
w. Total Tons Freight Shipped	142	1,613
x. Total Number of Shipments Received	966	1,278
y. Self Service Supply Center Sales	$ 37,902.79	$ 41,959.46
z. Number of Items Issued by Service Stock	6,187	26,216

3. AUDIT OFFICE

	FY 1965	FY 1966
a. Audit Accounts	102	107
b. Audits:		
(1) Annual	78	94
(2) Change of Command	33	28
(3) Other	14	11
Total	125	133
c. Property Losses:		
(1) Quarterly Reports of Operational Loss	$ 1,672.70	$ 3,629.70
(2) Statements of Charges	1,553.55	3,644.40
(3) Reports of Survey	1,349.98	1,633.15
Total	$ 4,576.23	$ 8,907.25
d. Audit Report Ratings (Percent)		
(1) Superior	53%	61%
(2) Excellent	37%	37%
(3) Satisfactory	9%	2%
(4) Unsatisfactory	1%	—
e. Miles Traveled by Auditors	28,718	28,841
f. Number of Auditors	5	5

4. PURCHASING AND CONTRACTING BRANCH

This Branch, of the Comptroller Division, maintains applicable procurement and contract records and maintains current files of procurement regulations, Federal Supply Schedules, Contract Bulletins, and other allied directives pertaining to the purchasing and contracting responsibility of the USPFO for N. C. Performs purchasing and contracting functions involving expenditures of Federal funds. Prepares contractual documents, following preliminary actions such as determining sources of supply, methods of procurement, type of contract, contract

clauses, methods of delivery, solicitation of bids, and evaluation of bids. Effects procurement by negotiation through use of applicable small-purchase negotiated procedures. Effective 25 March 1966, each Unit Commander of the NC ARNG was appointed as an Ordering Officer by the USPFO under the provisions of applicable Army Procurement Procedure. This action was taken in order to expedite the performance of the procurement mission and to insure that small purchases of services and supplies required by units would be equitably distributed among local suppliers. During the period of this report, the following transactions were completed:

	FY 1965	FY 1966
a. Purchase and Delivery Orders Processed:		
(1) Army National Guard	1,610	910
(2) Air National Guard	371	301
b. Medical Payment Vouchers Processed	1,006	950
c, Communication Payment Vouchers Processed	387	388
d. Imprest Fund Vouchers Processed	291	289
e. Purchase Orders (SF-44) Processed	3	344
f. Construction Contracts Awarded:		
(1) Air National Guard	4	2
g. Service Contracts Processed:		
(1) Army National Guard	1	1
(2) Air National Guard	3	3
h. R & U and Other Contracts	7	6

5. AUTOMATIC DATA PROCESSING CENTER

a. In June 1964, North Carolina was selected as one of eight pilot States to program implementation of Automatic Data Processing Equipment (ADP).

b. International Business Machines Corporation was awarded rental contract by the National Guard Bureau and the ADP Equipment was received and installation completed in October 1964. Equipment included:

1—Model 407 Accounting Machine
1—Model 602 Calculating Punch
1—Model 085 Numeric Collator
1—Model 082 Sorter
1—Model 514 Reproducing Punch
1—Model 548 Interpreter
1—Model 056 Verifier
2—Model 026 Key Punches

c. Personnel to operate the ADP Program were absorbed from within the existing manning criteria of the USPFO Activity and included:

1—EAM Supervisor
1—Project Planner
1—Machine Operator
2—Key Punch Operators

d. The ADP System is now fully operational and covers the punch card applications of:

Stock Record Accounting
Budget and Fiscal Accounting
Technician Payroll
Technician Leave Records
Personnel Reporting
Warehouse Location System
Equipment Status Reporting

e. At the request of the National Guard Bureau, the USPFO conducted a USPFO Data Processing School, 6-8 April 1965, for ADP personnel of the National Guard of States of the Third U. S. Army Area and several States of adjoining Army Areas. This school covered all phases of ADP procedure and was well attended by personnel from the States concerned. In addition to this school, this office has been host to visiting personnel from the National Guard of numerous States who desired instructions and briefing in the ADP procedure developed by this office.

ANNEX C

LIST OF COMPLETED NON-ARMORY CONSTRUCTION PROJECTS, LOCATION AND COST

Army National Guard

1. Asheville
   a. Alterations to Organizational Maintenance Shop ..... $ 8,958.00
2. Raleigh
   a. Construction of Combined Support Maintenance Shop $403,423.00

Air National Guard

1. Badin
   a. Repair and Surface Vehicle Parking Area ..... $ 7,900.00
2. Charlotte
   a. Relocation of Power Lines in Fuel Storage System ..... $ 3,185.00
   b. Relocation of Two Aircraft Maintenance Docks $174,184.00
   c. Construction of New Asphalt Concrete Taxiway $139,453.00
   d. Clean, Repair, Modify and Test Petroleum Storage Tanks ..... $ 14,363.00
   e. Painting of Two Maintenance Docks ..... $ 3,468.00
   f. Construction, Repair and Overlay of Asphalt Pavements ..... $ 6,900.00

ANNEX D

LIST OF MAJOR ITEMS OF EQUIPMENT WITHDRAWN FROM NC ARNG UNITS FOR OTHER NG SELECTED RESERVE FORCES

ITEM	QUANTITY
Boat, Land, Assault	15
Boat, Pneumatic, Recon.	7
Grader, Road, Mtzd. Hvy	2
Guidance and Launching Station, ENTAC-1	18
Launcher, Rocket, 762 MM	1
Radio Sets, AN/GRC-46, Mtd in Truck 3/4 Ton	12
Repair Shop, Trk. Mounted in 2-1/2 Ton	2
Simulator, Training, ENTAC	1
Teletypewriter Sets, AN/GGC-3	2
Tool Set "A" for ENTAC, Mounted in Truck 2-1/2 Ton	1
Tool Set "B" for ENTAC, Mounted in Truck 3/4 Ton	4
Tractor, Full Tracked, Ls. Diesel Dr. Med.	1
Truck, Wrecker, 5-Ton	4
Weapons, Sight, Infrared	12

ANNEX E

LIST OF MAJOR ITEMS OF EQUIPMENT WITHDRAWN FROM NC ARNG UNITS FOR REGULAR ARMY UNITS

ITEM	QUANTITY
Aircraft, 01-A	4
Radar, AN/MPQ-4A	1
Rifle, Recoilless, 106MM	14
Semi-Trailer, 12-Ton, Stake Body	14
Trailer, Cargo, 3/4 Ton, M-101	32
Truck, Cargo, 3/4 Ton	122
Truck, 3/4 Ton, Ambulance, M-43	30

ANNEX F

LIST OF MAJOR ITEMS OF EQUIPMENT EARMARKED FOR POSSIBLE WITHDRAWAL FROM NC ARNG UNITS FOR NG SELECTED RESERVE FORCES

ITEM	QUANTITY
Carrier, Mortar, FT, 4.2 in. M-84	4
Grader, Road, Mtzed Hvy	2
Howitzer, 155MM (Towed)	1
Loader, FT. Front End, 2-1/2 Cu. Yd.	8
Radio Set, AN/GRC-19	1
Radio Set, AN/GRC-26, Mounted in Truck 2-1/2 Ton	4
Radio Set, AN/PRC-6	7

ITEM	QUANTITY
Tank, Medium, M-48	14
Tank, Medium, M-48A1	4
Tractor, Full Tracked, LS. Diesel Dr. Med.	4
Truck, 1/4 Ton, Ambulance, M-170	6
Truck, Cargo, 3/4 Ton, M-37	64
Truck, Ambulance, 3/4 Ton, M-43	2
Truck-Tractor, 5-Ton, M-52	8
Truck, Bridge, 5-Ton, M-139	14
Water Purification Set, Mounted in Truck 2-1/2 Ton	3

ANNEX G

LIST OF MAJOR ITEMS OF EQUIPMENT RECEIVED AND DISTRIBUTED TO ARNG UNITS OF THIS STATE

ITEM	QUANTITY
Aircraft, 01-A	1
Binoculars, 7 x 50	17
Carrier, Mortar, FT, 4.2 in. M-84	4
Helicopter, OH 23-C	1
Howitzer, 105MM (Towed)	5
Rack, Rifle and Pistol	60
Sedan, Light	1
Sedan, Compact	16
Semi-Trailer, 25-Ton	1
Tank, Med. M-48A1	30
Truck, Ambulance, Commercial	2
Truck, Carryall	2
Truck, Pick-up, 1/2 Ton	21
Truck, Pick-up, 3/4 Ton	111
Truck, 1/4 Ton, 4 x 4	88
Truck, 2-1/2 Ton, Cargo	113
Truck, 5-Ton, Dump	1
Truck-Tractor, 5-Ton M-52	2
Truck, Tank, Gas. 1200 Gals	1
Trailer, Amp. 1/4 Ton, M-100	131
Trailer, Cargo, 3/4 Ton, M-101	4
Typewriters (All Carriage Lengths)	137

ANNEX H

LIST OF MAJOR ITEMS OF EQUIPMENT EARMARKED AT N. G. FIELD TRAINING EQUIPMENT CONCENTRATION SITES FOR ARNG UNITS OF THIS STATE

ITEM	QUANTITY
Carrier, Pers. Arm. M-113	8
Carrier, Pers. Arm. M-59	40
Howitzer, 105MM (Towed)	17
Tank, Medium, M-48	62
Tank, Recovery Veh. Med. M-88	12
Tractor, Full Tracked, Medium	3

DIGEST OF GENERAL ORDERS

1964

GO No. 16, 2 Jul 64—Award of North Carolina Distinguished Service Medal.

GO No. 17, 2 Jul 64—Award of North Carolina Distinguished Service Medal.

GO No. 18, 6 Aug 64—Implementation of TOE Changes.

GO No. 19, 13 Aug 64—Detachment of Section Commander, Avn Sec, Hq Hq Co, 3d Bde, 30th Inf Div, from Co B, 30th Avn Bn.

GO No. 20, 13 Aug 64—Attachment of Section Commander, Avn Sec, Hq Hq Co, 3d Bde, 30th Inf Div, to Co B, 30th Avn Bn.

GO No. 21, 18 Aug 64—Manning Guidance.

GO No. 22, 31 Aug 64—State Special Duty—Laurinburg Tornado.

GO No. 23, 21 Sep 64—Announced death of Captain Carl M. McLaurin, Jr.

GO No. 24, 6 Oct 64—Annual General Inspections.

GO No. 25, 7 Oct 64—State Special Duty—Wayne County Flood.

GO No. 26, 9 Oct 64—State Special Duty—Lenoir County Flood.

GO No. 27, 14 Oct 64—Appointment of Advisory Board, NC NG.

GO No. 28, Oct 64—Reorganization of Co C, 16th SF Gp (Abn), 1st SF, NC ARNG.

GO No. 29, 4 Nov 64—Rescission of GO No. 24, 13 Sep 62.

GO No. 30, 13 Nov 64—Implementation of ARNG OEG Change, Hq & Co A (-), 730th Maint Bn.

GO No. 31, 18 Nov 64—Reorganization of Co B, 130th Sig Bn.

GO No. 32, 10 Dec 64—Amendment of Section III, GO No. 3, 25 Feb 64.

GO No. 33, 14 Dec 64—Award of North Carolina Distinguished Service Medal.

1965

GO No. 1, 6 Jan 65—Implementation of TOE Changes.

GO No. 2, 15 Jan 65—Announced death of Colonel George D. Pleasants.

GO No. 3, 12 Feb 65—Implementation of TOE Changes.

GO No. 4, 12 Feb 65—Amendment of para 1, GO No. 2, 27 Jan 64.

GO No. 5, 18 Feb 65—Amendment of para 1, Sec III, Go No. 3, 25 Feb 64.

GO No. 6, 18 Mar 65—State Special Duty—New Bern Tornado.

GO No. 7, 1 Apr 65—Award of The Eisenhower Trophy.

GO No. 8, 13 Apr 65—State Special Duty—Richmond County Forest Fire.

GO No. 9, 22 Apr 65—Annual Field Training NC ARNG.

GO No. 10, 30 Apr 65—Implementation of TOE Changes.

GO No. 11, 6 May 65—Sec I—Redesignation and reorganization of NC ARNG Aviation Activities; Sec II—Rescission of GO No. 6, 1 May 62; Sec III—Amendment of GO No. 2, 27 Jan 64.

GO No. 12, 12 May 65—Award of Armed Forces Reserve Medal.

GO No. 13, 28 May 65—Detachment and attachment of Avn Sec, Hq Hq Co, 3d Bde, 30th Inf Div.

GO No. 14, 31 May 65—Annual Field Training NC ARNG.

GO No. 15, 31 May 65—Award of Armed Forces Reserve Medal.

GO No. 16, 1 Jun 65—Annual Field Training, Co C, 16th SF Gp, 1st SF.

GO No. 17, 1 Jun 65—Annual Field Training, North Carolina Military Academy.

GO No. 18, 4 Jun 65—Award of North Carolina Distinguished Service Medal.

GO No. 19, 23 Jun 65—Amendment of para 1, GO No. 14, 16 and 17, 1965.

GO No. 20, 24 Jun 65—Announced death of Captain Willard R. Bloxton.

GO No. 21, 30 Jul 65—Implementation of TOE Changes, Hq Hq Co, 30th Inf Div.

GO No. 22, 10 Aug 65—Award of Armed Forces Reserve Medal.

GO No. 23, 11 Aug 65—Implementation of TOE Changes and Implementation of Consolidated Change Table 300-30.

GO No. 24, 17 Aug 65—Amendment of para 1, Sec I, and para 1, Sec II, GO No. 23, 11 Aug 65.

GO No. 25, 3 Sep 65—Sec I—Implementation of TOE Changes; Sec II, MOS Conversion.

GO No. 26, 15 Sep 65—Announced death of Lieutenant Colonel Frederic D. Harding.

GO No. 27, 24 Sep 65—Reorganization and redesignation of NC ARNG unit.

GO No. 28, 8 Oct 65—Reorganization of Hq Hq Det, NC ARNG.

GO No. 29, 14 Oct 65—Reorganization of 205th Med Det (Den Svc) (Team KJ).

GO No. 30, 29 Oct 65—Reorganization of Hq Hq Co, 30th Inf Div.

GO No. 31, 3 Nov 65—Award of Armed Forces Reserve Medal.

GO No. 32, 30 Nov 65—Reorganization of Hq Hq Det, NC ARNG.

GO No. 33, 1 Dec 65—Amendment of para 1, Sec II, GO No. 3-1964.

GO No. 34, 1 Dec 65—Revocation of para 1, GO No. 29-1965. Reorganization of 205th Med Det (Den Svc) (Team KJ).

GO No. 35, 1 Dec 65—Manning Guidance, Co C, 16th SF Gp (Abn), 1st SF.

GO No. 36, 30 Dec 65—Reorganization of 30th MP Co.

1966

GO No. 1, 12 Jan 66—Award of Armed Forces Reserve Medal.

GO No. 2, 21 Jan 66—Constitution of Maintenance Activity, NC ARNG.

GO No. 3, 2 Feb 66—Reorganization and Redesignation of Co C, 16th SF Gp, 1st SF.

GO No. 4, 7 Feb 66—Implementation of TOE Changes.

GO No. 5, 14 Feb 66—Sec I—Redesignation and reorganization of NC ARNG Aviation Activities; Sec II—Rescission of Sec I, GO No. 11-1965.

GO No. 6, 14 Feb 66—Award of Armed Forces Reserve Medal.

GO No. 7, 22 Feb 66—Reorganization of Hq Hq Det, NC ARNG.
GO No. 8, 28 Feb 66—State Special Duty—Missing Persons Search.
GO No. 9, 10 Mar 66—Amendment of para 1, GO No. 3-1966.
GO No. 10, 14 Mar 66—State Special Duty—Missing Persons Search.
GO No. 11, 15 Mar 66—State Special Duty—Missing Persons Search.
GO No. 12, 16 Mar 66—State Special Duty—Missing Persons Search.
GO No. 13, 16 Mar 66—Award of Eisenhower Trophy.
GO No. 14, 21 Mar 66—Award of Armed Forces Reserve Medal.
GO No. 15, 21 Mar 66—Sec I—Amendment of para 1, GO No. 6-1966; Sec II—Award of Armed Forces Reserve Medal, Ten Year Device.
GO No. 16, 4 Apr 66—State Special Duty—Forest Fire.
GO No. 17, 4 Apr 66—State Special Duty—Forest Fire.
GO No. 18, 4 Apr 66—State Special Duty—Forest Fire.
GO No. 19, 4 May 66—Annual Field Training NC ARNG.
GO No. 20, 5 May 66—Annual Field Training NC ARNG.
GO No. 21, 5 May 66—Annual Field Training NC ARNG.
GO No. 22, 5 May 66—Annual Field Training NC ARNG.
GO No. 23, 5 May 66—Annual Field Training NC ARNG.
GO No. 24, 5 May 66—Annual Field Training NC ARNG.
GO No. 25, 5 May 66—Annual Field Training NC ARNG.
GO No. 26, 16 May 66—Amendment of para 1, GO No. 24-1966.
GO No. 27, 6 Jun 66—Award of North Carolina Distinguished Service Medal.
GO No. 28, 6 Jun 66—Award of North Carolina Distinguished Service Medal.
GO No. 29, 17 Jun 66—Implementation of TOE Changes.

NORTH CAROLINA MILITARY ACADEMY

Post Office Box 280
Fort Bragg, North Carolina

18 August 1965

SUBJECT: Report of Annual Field Training—1965

TO: The Adjutant General
State of North Carolina
Raleigh, North Carolina

1. This report of Annual Field Training is submitted in compliance with General Order 17, Adjutant Generals' Department, State of North Carolina, dated 1 June 1965.

2. GENERAL:

The North Carolina Military Academy held it's Annual 15 day training period 11-25 July 1965 at Fort Bragg, North Carolina in the facilities currently under license to the State of North Carolina for this purpose. This was considered to be the most successful period of training ever conducted by all of the members of the staff and faculty. The annual

general inspection was conducted on 20-21 Jul 65 by Lt Col George R. Jost, representing the Commanding General, Third U. S. Army, Fort McPherson, Georgia and a general rating of Superior was awarded with **No Deficiencies.**

3. ADMINISTRATION:

a. Advance Detachment: Considered adequate.

b. Instructor Support: The instructor staff was composed of full-time National Guard Employees, 2 Army Advisors and professional teachers. Most of these individuals had served in this capacity for us previously and all did their usual outstanding job.

c. Medical Support: Medical support was provided by the 30th Infantry Division and consisted of 1 medical doctor and 4 medical technicians. A dispensary was set up in the Academy area and continuous support was provided. It was necessary to evacuate two students to Womack Army Hospital. Candidate Bishop was hospitalized for 3 days and returned to duty. Candidate Hales was hospitalized 18 July and discharged and returned to home station 2 August 1965. Medical support was considered outstanding.

d. Transportation: Considered adequate. Two diesel-powered buses and three sedans were borrowed from the transportation pool in Raleigh. The buses were used to transport students to outside training areas and the sedans were used by the staff and faculty as administrative vehicles. Tactical vehicles were borrowed as required from the NCARNG Organizational Maintenance Shop Number 11 located here at Fort Bragg, N. C.

e. Mess Support: Rations were drawn from the Post Quartermaster according to their schedule and menu. Mess Stewards and cooks were provided by the Post Food Service School. Kitchen Police were detailed daily from administrative support personnel provided by the 30th Infantry Division. Food preparation and overall operation of the mess was considered outstanding.

f. Administrative Support Personnel:

1 Lt Col	Commandant
1 Lt Col	Director of Training
1 Lt Col	Ass't Director of Training
1 Lt Col	Supply Officer
1 Col	Chaplain
1 Lt Col	Medical Officer
1 Major	Finance Officer
1 CWO	Personnel Officer
1 EM	Operations Sergeant
1 EM	Sgt Major
1 EM	Supply Sergeant
1 EM	Chief Clerk
2 EM	Clerks
4 EM	Medical Technicians
4 EM	Drivers, Projectionists, & Laundry Personnel
10 EM	Kitchen Police

g. Miscellaneous:

(1) Graduation Exercises for OC-7 were held in Theater Nr. 10, Fort Bragg, N. C., 24 July 1965. Former Governor Terry Sanford made the principle address. Col. F. H. Linnell, Deputy Chief of Staff XVIII Airborne Corps Artillery, represented the Commanding General of Fort Bragg and addressed the graduating class briefly.

(2) Military Police support for the graduation exercise consisted of 1 officer and 8 EM was provided by the 30th Military Police Company, Greensboro, N. C.

(3) The 30th Infantry Division Band provided music for the graduation exercises.

5. TRAINING:

a. Officer Candidate Class Number 7 completed their training. All 29 members successfully appeared before a Federal Recognition Board and were commissioned as Second Lieutenants. (See Incl 1)

b. Officer Candidate Class Number 8 with 94 Candidates remaining completed the first phase of their training.

c. The instructor staff was composed of 14 officers and 8 EM.

d. The tactical staff was composed of 1 Captain and 6 Lieutenants.

e. The enlisted assistant instructors and demonstration teams were provided by the Active Army units stationed at Fort Bragg.

f. All training in tactics was conducted in the training area instead of the classroom. It was the opinion of both students and faculty that this added considerably to the effectiveness of this all-important phase of their training.

5. ACTIVE ARMY SUPPORT:

a. Womack Army Hospital rendered outstanding support.

b. Various units provided I & D teams used in all weapons instruction along with the required weapons and equipment and did so with well qualified personnel.

c. The Post Food Service School provided the Mess Steward and Cooks necessary for the successful operation of the Academy mess.

6. RECOMMENDATIONS:

a. Request additional training areas and ranges to support outdoor training in tactics and weapons.

b. Request additional training support in administrative plan to NGB to provide for demonstration troops and aggressor troops used in all tactical training.

c. Request shop van from Maintenance Shop in Raleigh for use in providing proper security of weapons and ammunition during AFT.

d. Request "C" Rations required to provide meals for students training in distant areas or on ranges too far from mess hall to return for noon meal.

e. Have pre-camp conference at Fort Bragg in March for training Officers and Chiefs of Weapons and Tactics Committees. This will provide adequate time to plan for all training requirements prior to arrival at AFT.

f. Continue present policies except as noted above.

1 Inclosure:
OC-7 Roster

WILLIAM P. KEETON, JR.
Lt. Col., Inf., NCARNG
Commandant

ROSTER—OFFICER CANDIDATE CLASS NUMBER 7

John Arthur Aldridge	Co C 2d Bn 252d Armor, Southern Pines
Norman Howard Beatty	Hq Hq Co 230th Sup & Trans Bn, Winston-Salem
Wayne Eugene Bowman	Hq Hq Trp(-) 1st Sqdn 196th Cav, Concord
Carl Edgar Clark	Co B(-) 2d Bn 120th Inf, Lexington
Ronald Lee Elliott	Co D 730th Maint Bn, Reidsville
Larry Thomas Freeze	Co A(-) 105th Engr Bn, Lincolnton
Robert Earl Gray	Co A(-) 3d Bn 120th Inf, Wilson
Charles Edward Hallyburton	Co A 1st Bn 120th Inf, Morganton
Walter David Ham	Co D 105th Med Bn, Goldsboro
Billy Verner Hardin	Btry C 1st Bn 113th Arty, Forest City
Stephen Thomas Hatchell	Co B 2d Bn 252d Armor, Red Springs
Gary Grant Holbrook	Co A(IP) 2d Bn 120th Inf, Elkin
James Samuel Holmes	Hq Hq Co(-) 1st Bn 252d Armor, Fayetteville
Otho Devan Lyon III	Co A 130th Sig Bn, Durham
Tony Ryan McCreight	Co C(-) 4th Bn 119th Inf, Elizabeth City
James Vance McGinnis	Co C(-) 16th SF Gp (Abn) 1st SF, Wilmington
Darling David Mills	Hq Hq Co(-) 4th Bn 119th Inf, Ahoskie
Robert Fleming Murray	Co B 130th Signal Bn, Burlington
Leo Richard Orenstein	Co C(-) 16th SF Gp(Abn) 1st SF, Wilmington
George Thomas Paris	Co C 2d Bn 252d Armor, Southern Pines
William Kenneth Parrish	Co B(-) 3d Bn 120th Inf, Oxford
Preston Lee Phillips	Co C 1st Bn 252d Armor, Parkton
Willie Eugene Poole	Hq Hq Det 130th Sig Bn, Durham
Edward Clifton Priest	Co B(-) 105th Engr Bn, Belmont
Jerry Rogers Robbins	Hq Hq Co(-) 6th Bn 119th Inf, Wilmington
Albert Gene Tyndall	Co B 6th Bn 119th Inf, Smithfield
Luther Aubrey Veasey, Jr.	Co A 130th Sig Bn, Durham
Dicky Ree Warfford	Co C 105th Engr Bn, Salisbury
Bobby Gene Webb	Hq Hq Co 2d Bde 30th Inf Div, Tarboro

HEADQUARTERS 30TH INFANTRY DIVISION
North Carolina Army National Guard
Raleigh, North Carolina

14 July 1965

SUBJECT: Annual Field Training—After Action Report 1965

TO: The Adjutant General
State of North Carolina
Raleigh, North Carolina

1. GENERAL.

Annual Field Training during calendar year 1965 was conducted at two major training sites, Fort Bragg, North Carolina, and Fort Stewart, Georgia. Training at two sites was scheduled during different periods to facilitate cross loan of essential training equipment between units training at different sites.

2. ORGANIZATION FOR TRAINING.

Fort Bragg, North Carolina (6-20 June 1965)
- Headquarters and Headquarters Company, 30th Infantry Division
- 30th Military Police Company (-)
- 30th Aviation Battalion (-)
- 105th Engineer Battalion
- 130th Signal Battalion
- 1st Brigade
  - Headquarters and Headquarters Company
  - 1st Battalion 120th Infantry
  - 2d Battalion 120th Infantry
  - 6th Battalion 119th Infantry
- 2d Brigade
  - Headquarters and Headquarters Company
  - 3d Battalion 120th Infantry
  - 4th Battalion 119th Infantry
  - 5th Battalion 119th Infantry
- Division Artillery
  - Headquarters and Headquarters Battery
  - 1st Battalion 113th Artillery
  - 2d Battalion 113th Artillery
  - 3d Battalion 113th Artillery
  - 4th Battalion 113th Artillery
  - 5th Battalion 113th Artillery
- Support Command
  - Headquarters and Headquarters Company and Band
  - 30th Administration Company (-)
  - 230th Supply and Transportation Battalion (-)
  - 730th Maintenance Battalion (-)
  - 105th Medical Battalion (-)
- Attached
  - 205th Medical Detachment
  - 123d Signal Detachment

Fort Stewart, Georgia (7-22 August 1965)
Headquarters and Headquarters Detachment, NCARNG (-)
3d Brigade 30th Infantry Division
Headquarters and Headquarters Company
1st Recon Squadron 196th Cavalry
1st Battalion 252d Armor
2d Battalion 252d Armor
Company D 105th Medical Battalion
Company B 730th Maintenance Battalion
Detachment 30th Administration Company
Detachment 230th Supply and Transportation Battalion
Detachment 30th Military Police Company
Detachment 30th Aviation Battalion

3. TROOP MOVEMENT.

Movement of troops and material from home stations to training sites and return to home stations was by military convoys utilizing organic military vehicles. Ten percent of the command were authorized to travel by private automobile. All convoy movements were completed on schedule without any serious accidents. One member, travelling by private automobile was fatally injured in an automobile accident.

4. PERSONNEL.

The assigned strength of the division on the first day of AFT was 10,837 an increase of 151 over the previous year, but 149 below the authorized strength of 10,986. Of the assigned strength 8,954 were physically present, 1,690 were constructively present and only 193 were absent for various reasons. During the training period the health of the command was excellent. A total of 36 individual were hospitalized at both camps for all causes. Of these only 3 were retained in the hospital beyond the training period. There was one death due to injuries received in an automobile accident enroute from home to Fort Bragg.

5. U. S. ARMY RESERVE REINFORCEMENTS.

Approximately 560 individual Ready Reserve reinforcements were attached to the division for field training. The number received was 1,100 fewer than the previous year and 1,500 below the number requested. The quality was excellent. Processing and assignment to units for training was accomplished in an orderly manner. Subsequent integration into units and overall performance of individuals was excellent. The overall filler program was well organized.

6. TRAINING.

For the combat arms, training was conducted at platoon and company/battery level with the objective of completing company/battery level training prior to AFT 1966 in preparation for company/battery army training tests beginning in 1966. A 24-hour infantry battalion field training exercises was planned and conducted by the 87th Maneuver Area Command, U. S. Army Reserve, for all infantry battalions.
Nine days of rain retarded training, but did not prevent conduct of effective training.

All elements of the division training at Fort Bragg remained in field bivouac for the entire period.

Efficiency in the conduct of training is reflected in the training proficiency ratings awarded by the Third U. S. Army Evaluation Board.

Final ratings were:

Division Units

Superior	— 75
Excellent	— 14
Satisfactory	— 0
Unsatisfactory	— 0

Attached

123d Sig Det	— Superior
205th Med Det	— Superior

7. LOGISTICS.

Logistically the division was self-supporting and self-sustaining at both training sites. Shortage of TOE equipment, tentage and other items not on hand but required for field bivouac were secured on a loan basis from the active army. The division support command provided for supply point distribution of supplies at both training sites, and in addition provided maintenance support, medical, dental and bath services. The division engineer battalion provided water supply and road maintenance.

IVAN HARDESTY
Major General, NCARNG
Commanding

NATIONAL AND ARMY AREA AWARDS

EISENHOWER TROPHY

1964 (awarded in 1965)

Battery D 4th Battalion 113th Artillery, Greenville, North Carolina

1965 (awarded in 1966)

Company A 2d Battalion 120th Infantry, Mt. Airy-Elkin, North Carolina

NATIONAL GUARD AWARD FOR EFFICIENCY IN MAINTENANCE

Fiscal Year 1965

Headquarters Company 5th Battalion 119th Infantry, Kinston-Snow Hill, North Carolina

Fiscal Year 1966

Company A 3d Battalion 120th Infantry, Wilson-Scotland Neck, North Carolina

NATIONAL GUARD (STATE) TROPHY

Calendar Year 1964

Company B 3d Battalion 120th Infantry, Oxford-Roxboro, North Carolina

Calendar Year 1965

Company B 3d Battalion 120th Infantry, Oxford-Roxboro, North Carolina

SPECIAL MILITARY HONORS AND AWARDS

Pursuant to the provisions of General Statute No. 127-37.1, the North Carolina Distinguished Service Medal was awarded to the following individuals during the period of this report:

Major General Ivan Hardesty 0399704 NCARNG
Brigadier General William J. Payne FG362656 NCANG
Brigadier General Roy E. Thompson 0360841 NCARNG
Brevet Brigadier General Roy W. Smith USAFR (Retired)
Colonel Robert W. Brooks Jr. FG667782 NCANG
Lieutenant Colonel George W. Harrison 01533338 Infantry NCARNG
Captain John R. Benfield 04009012 Infantry NCARNG
Chief Warrant Officer W4 Woodrow B. Martin W2119660 NCARNG (Retired)
Chief Warrant Officer W3 Charles Hector Rich W2007447 NCARNG (posthumously)
Sergeant Major Robert M. Cassell 21010466 NCARNG
Sergeant Major James C. Ray 20455078 NCARNG
Master Sergeant Rayford T. Wells 20455368 NCARNG
Sergeant First Class James O. Fletcher 20453836 NCARNG

ADJUTANTS GENERAL OF NORTH CAROLINA

(The Office of Adjutant General was created by Chapter XVIII, Section 7, of the Laws of 1806)

Name	County	Term
Benjamin Smith	Brunswick County	1806-1807
Edward Pasteur	Craven County	1807-1808
Calvin Jones	Wake County	1808-1812
Robert Williams	Surry County	1812-1821
Beverly Daniel	Wake County	1821-1840
Robert Williams Haywood	Wake County	1840-1857
Richard C. Cotten	Chatham County	1857-1860
John F. Hoke	Lincoln County	1860-1861
James G. Martin	U. S. Army, formerly of Pasquotank County	1861-1863
Daniel G. Fowle	Wake County	1863
Richard C. Gatlin	U. S. Army, formerly of Lenoir County	1864-1865
John A. Gilmer, Jr.	Guilford County	1866-1868
Abiel W. Fisher	Bladen County	1868-1872
John C. Gorman	Wake County	1872-1877
Johnstone Jones	Wake County	Jan. 1877-Dec. 1888
James Dodge Glenn	Guilford County	Jan. 1889-Dec. 1892
Francis H. Cameron	Wake County	1893-1896
Andrew D. Cowles	Iredell County	Feb. 1897-Dec. 1898
Beverly S. Royster	Granville County	Dec. 1898-Dec. 1904
Thomas R. Robertson	Mecklenburg County	Jan. 1905-Mar. 1909
Joseph F. Armfield	Iredell County	Apr. 1909-Oct. 1910
Roy L. Leinster	Iredell County	Nov. 1910-Aug. 1912
Gordon Smith	Wake County	Nov. 1912-Jan. 1913
Lawrence W. Young	Buncombe County	Jan. 1913-June 1916 Sept. 1917-Aug. 1918
Beverly S. Royster	Granville County	June 1916-Aug. 1917 Sept. 1918-June 1920
J. Van B. Metts	New Hanover County	June 1920-July 31, 1951
Thomas B. Longest (Actg.)	Wake County, formerly of Biscoe, Va.	Aug. 1-Sept. 30, 1951
John Hall Manning	Durham County	Oct. 1, 1951- Aug. 16, 1957
Capus Waynick	Guilford County	Aug. 16, 1957- Jan. 31, 1961
Claude T. Bowers	Halifax County	Feb. 1, 1961-